

LLANDUDNO SPECIAL RATING AREA BUSINESS PLAN

1 JULY 2024 TO 30 JUNE 2029



This document was prepared by the Board of Directors of Llandudno CID

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In accordance with the City of Cape Town City Improvement District By-Law ('CID By-Law') as promulgated on 13 April 2023 and City Improvement District Policy ('CID Policy') as approved by Council on 8 December 2022

This Business Plan is available at www.llandudno.org.za

CID information:

Name:

Contact:

Proposed commencement date
(of extension of term):

Website:

Llandudno Special Rating Area (LSRA)

info@llandudno.org.za

1 July 2024

www.llandudno.org.za

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PART A: MOTIVATION REPORT

1. INTRODUCTION

The community highly values the exceptionally beautiful natural surrounds and aspires to preserve the quality of life and the overall ambience of the unique Llandudno suburb and to facilitate the safe and enjoyable use by the community, visitors and tourists of the Llandudno beach (currently with internationally acclaimed Blue Flag status) and the public areas. The Llandudno Special Rating Area NPC was formally established in 2015 and have focused on the following areas:

- security and monitoring of public open spaces,
- liaison with the relevant City departments to address infrastructure maintenance and repairs,
- the provision of additional cleaning services as a supplementary to existing municipal services, alien removal and fire break maintenance and
- communication within the community of community related matters.

With its renewal term imminent, it is proposed that these main areas of focus be retained, although the extent, content and budget allocation for the different areas will change as set out in the proposed budget.



2. LLANDUDNO CID AREA



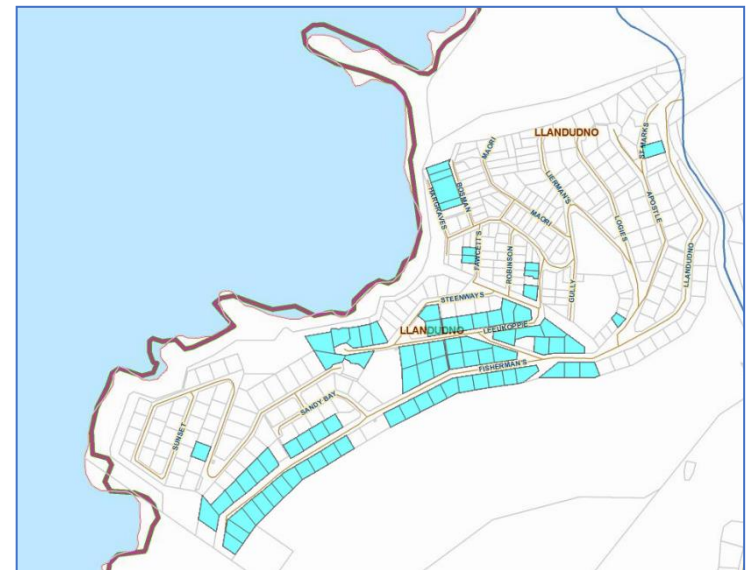
Llandudno is a geographically distinct suburb with natural boundaries created by the sea, state owned land and roads. The geographic demarcation of the CID can therefore be determined with ease and certainty, thereby contributing to the desirability of its establishment.

Northern Boundary: Table Mountain National Park

Southern Boundary: Klein Leeukoppie Estate/SanParks Table Mountain Reserve

Western Boundary: Atlantic Ocean

Eastern Boundary: Victoria Road, Apostle Battery, Table Mountain National Park



3. LLANDUDNO CID MISSION

The mission of the Llandudno CID is to implement a strategy to ensure public safety and to enhance the environmental cleanliness and integrity of the suburb.

4. LLANDUDNO CID VISION

The vision is to maintain a clean, well-managed and safe area that attracts investment and protects property values.

5. LLANDUDNO CID GOALS

- Improving public safety significantly by means of proactive visible patrolling of public open spaces, cooperation with other security service providers in the area, SAPS and Neighbourhood Watch Organisations
- Creation of a safe and clean public environment by supplementing municipal maintenance, cleaning of streets, pavements and public spaces
- Environmental upgrades (beautifying and upgrading public spaces, removal of alien vegetation)
- Actively monitor and liaise with relevant City departments to maintain and repair infrastructure
- Promoting social and economic development
- Effectively manage the Llandudno CID area

6. PROPOSED SERVICES

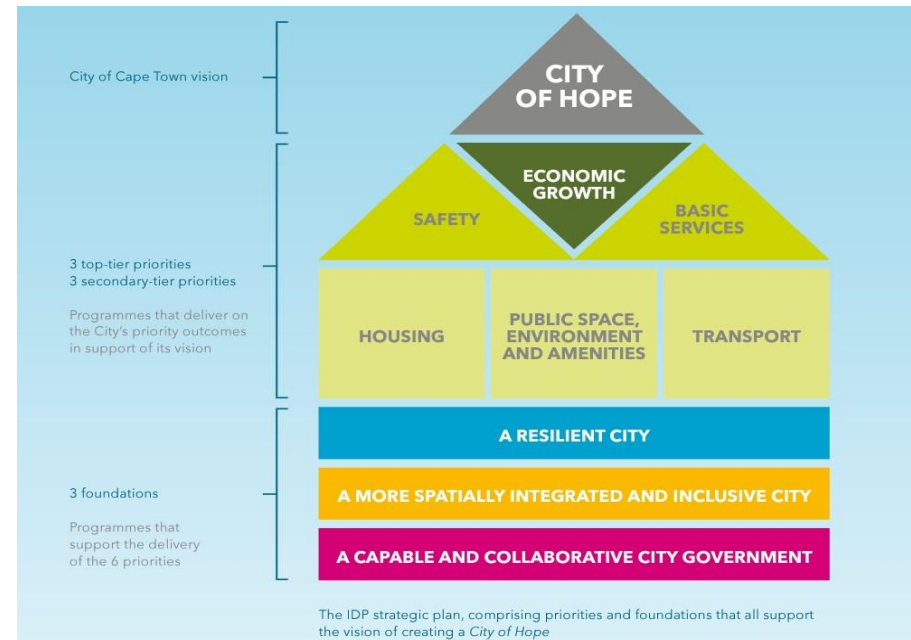
The main focus areas of the Llandudno CID are:

- Management of Llandudno CID operations
- The provision of public safety and security measures on public areas
- Cleaning and environmental upgrade of the area
- Liaison with the City to enhance maintenance and repair of infrastructure
- Effective communication with residents and property owners in the area

7. CONSISTENCY WITH INTEGRATED DEVELOPMENT PLAN (IDP) OF THE CITY OF CAPE TOWN

The IDP of the City rests on 3 foundations, 3 second-tier priorities and 3 top-tier priorities. Together this supports the vision for the City of Cape Town's City of Hope. The IDP is based on the City's 16 objectives linked to its priorities and foundations. The LSRA's supplementary services are consistent with the City's IDP objectives with specific reference to the following programmes:

- **Safety.** The Public Safety plan supports effective Law Enforcement to make communities safer and this is supported using technology such as CCTV. The Public Safety plan also strengthens safety partnerships, thereby aiming for a holistic crime prevention programme as noted in Objective 5 and 6 of the IDP.
- **Economic Growth.** The LSRA is working towards the continuous development and improvement of the urban environment through public safety, cleaning, urban management, and social initiatives, all aimed at safeguarding and growing the existing businesses and economic opportunities thereby maintaining and creating employment opportunities. A well-maintained and managed area stimulates investment and LSRA therefore directly supports further economic growth.



- **Cleaning and the environment.** The LSRA's urban cleaning, maintenance, and recycling plan supports the objectives of a healthy and sustainable environment. This is specifically aimed at the public space and amenities of the City, creating safe, quality public spaces whilst supporting environmental sustainability.
- **Urban Maintenance.** The LSRA's urban maintenance work also supports Objective 13 in the IDP through the maintenance of road and associated infrastructure thereby creating a better environment for pedestrians, cyclists, and vehicles alike.
- **Social Development.** The LSRA supports the City's Social Upliftment Strategies to find lasting solutions for Social Development, which includes supporting individuals to move from the street into places of safety, support NGOs that provide social services and where possible create employment opportunities.

Each of these priorities and objectives are considered within each of the main service areas of the LSRA business plan and highlighted in each section.

8. IMPROVING PUBLIC SAFETY

The Llandudno CID has developed a comprehensive and integrated public safety plan for the area, which is reviewed and updated quarterly if needed. This public safety plan includes cooperation and consultation with the following entities/organisations:

- South African Police Services (SAPS)
- Hout Bay Neighbourhood Watch
- Community Crime Prevention
- City of Cape Town Safety and Security Directorate (including Law Enforcement)
- Security Service Providers in the area.

The Llandudno CID aims to work towards a safe public space within the area and has installed extensive CCTV and LPR camera network to improve public safety, to establish effective vehicle patrols and CCTV and LPR coverage of entry points in the Llandudno CID area and to intensify public safety services throughout the year.

The installation and operation of AI-driven CCTV and LPR cameras at strategic areas assist with crime prevention will complement the role of the City of Cape Town Law Enforcement agency with emphasis on compliance of the municipal by-laws as mandated by the Constitution of South Africa 1996 and with the SAPS focus on the Criminal Procedure Act 51 of 1977. Section 152 of the Constitution of South Africa 1996 provides the objectives of local government which states in section 152(1)(d) that one of the objects of local government is to provide a safe and healthy environment. Safety and security remains one of the main objectives of the IDP. The final location of the cameras has been determined in conjunction with the help by volunteers and board members in consultation with the service provider for optimal placement in the Llandudno CID area. The number of cameras required forms part of an ongoing needs-based assessment by the Llandudno CID Board of Directors and the service provider. The management of advanced camera systems are being operated as follows: CCTV and LPR Cameras will be linked via the internet to a control room under the direction of the Llandudno CID Board and in cooperation with the City's Metro Police – CCTV & Radio Branch. Approximately 200 CCTV/LPR cameras will be installed.

The Llandudno CID has appointed a service provider who is registered at the Private Security Industry Regulatory Authority (PSIRA). Two vehicle patrols in the Llandudno CID area on a 24-hour basis, 7 days a week.

Where appropriate, additional cameras are funded by means of donations.

The proposed services and projects will support the City of Cape Town's IDP, Safety – by enhancing the public safety in the area for the benefit of the community and contributing to Objectives 5 (Effective law enforcement to make communities safer) and 6 (Strengthen partnerships for safer

communities).

The cost of the proposed public safety service during the five-year term is summarized below.

Description	Year 1 2024/25	Year 2 2025/26	Year 3 2026/27	Year 4 2027/2028	Year 5 2028/29	Total expenditure
	R	R	R	R	R	R
Public Safety	3 249 811	3 249 811	3 412 302	3 582 917	3 762 063	17 256 904
Public Safety – CCTV Monitoring	572 768	601 406	631 477	663 051	696 203	3 165 905

9. MAINTENANCE AND CLEANSING

The Llandudno CID communicates and collaborates with various departments of the City of Cape Town to ensure adequate maintenance of drains, street surfaces, road markings, signage and provision of infrastructural services. Community participation in this process will be actively encouraged. Service requests (C3) reports are lodged with the City to report infrastructure defects. A board member serves as liaison with the City officials in this regard.

A Llandudno CID board member, in conjunction with an independent contractor manages maintenance and public cleaning services in the area.

- The supplementary cleansing services are conducted 2-3 days per week. This will be executed by an appointed cleansing service provider tasked to work in conjunction with the relevant City’s Waste Services Department to:
 - Decrease waste and grime in the area through a sustainable cleansing programme by providing additional street sweeping, waste picking and additional servicing of green bins in all the public areas of the Llandudno CID; and
 - conduct its work on a weekly cycle covering the Llandudno CID area.
- The Llandudno CID aims to keep our beach, streets and public areas in the Llandudno area clean and in good condition.
- The Llandudno CID NPC management has developed a comprehensive cleansing and fire risk mitigation strategy in conjunction with the appointed service provider and the relevant City departments to establish the most effective cleansing and fire risk mitigation plan for the Llandudno CID area. The strategy will support existing waste management and fire risk management services, identify specific management problems and areas, and assist in developing waste management and cleansing plans for the area, including marine outfall and sewerage problems on the beaches.

- Graffiti removal as and when needed
- Improvement in public play park
- Kerb, bollard and paving reinstatements
- Storm water drain cleaning when required

Description	Year 1 2024/25	Year 2 2025/26	Year 3 2026/27	Year 4 2027/2028	Year 5 2028/29	Total expenditure
	R	R	R	R	R	R
Cleaning	277 200	291 060	305 613	320 894	336 938	1 531 705
Urban Maintenance	100 000	100 000	100 000	100 000	100 000	500 000

10. ENVIRONMENTAL DEVELOPMENT

The incomparable natural beauty of the Llandudno CID area with its abundant environmental wealth is the area’s greatest asset. Supplementary interventions through coordinated management of the Llandudno CID area have measures in place to further improve the area and joint efforts will ensure that the Llandudno area continues to be a desirable investment and tourism destination. The Llandudno CID also assists with maintaining verges, upgrading public benches and improving playgrounds, public toilets and public open spaces in the Llandudno CID area. Independent contractors attend to recycling in the area twice a month. Alien removal and the maintenance of fire breaks are maintained by independent contractors, community interventions as well as liaison with SANParks and City of Cape town.

A Llandudno CID board member, in conjunction with an independent contractor manages maintenance and public cleaning services in the area.

- Greening, tree pruning and landscaping where appropriate
- Recycling is currently implemented in Llandudno CID and is removed by subcontractor appointed by the City twice monthly as part of the regular waste removal that occurs weekly.

Description	Year 1 2024/25	Year 2 2025/26	Year 3 2026/27	Year 4 2027/2028	Year 5 2028/29	Total expenditure
	R	R	R	R	R	R
Environmental upgrade	100 000	100 000	100 000	100 000	100 000	500 000

11. SOCIAL AND ECONOMIC DEVELOPMENT

The implementation of the environmental and cleaning initiatives creates employment opportunities within the area. The Llandudno CID liaises closely with the Lifesaving Clubs, especially during summer months to address visitor safety to the beach areas. As this is done on a volunteer basis, no budget has been allocated to this aspect.

12. COMMUNICATION

Communication with the Llandudno CID members takes place via:

- E-mailed quarterly newsletters
- General and zone-specific WhatsApp groups
- Website: www.llandudno.org.za
- E-mail Address: sra@llandudno.org.za
- Facebook: @Llandudnoorganised
- Advertisements for formal meetings in two daily newspapers.

One of the board members has assumed responsibility for this aspect.

Community activities will encourage and develop a sense of community cohesion and promote an awareness of neighbourhood.

The Llandudno CID interacts with civic stakeholders, including Llandudno Primary School, the Llandudno Lifesaving Club, and the Llandudno Sports Club.

The Llandudno CID annually updates its database of members' and stakeholders' contact details so that cost effective e-mail communication can be maintained and more property owners can be encouraged to become members within the requirements of the POPIA.

The Llandudno CID aims to maintain the good relationships with the media.

The Llandudno CID has also embarked on a process to establish a community centre at the entrance to Llandudno, on the corner of Llandudno and Victoria Roads to service as a community information centre and notice board, to provide ablution facilities to contractors, to provide for the storage of environmental cleaning equipment, and to provide back up equipment for security monitoring equipment. This initiative will be funded by way of donations, so will not form part of the budget. It is envisaged that the proposed structure will look like this:



Description	Year 1 2024/25	Year 2 2025/26	Year 3 2026/27	Year 4 2027/2028	Year 5 2028/29	Total expenditure
	R	R	R	R	R	R
Communications Expenditure (Advertising Costs)	7 350	8 000	8 400	8 820	9 260	41 830

13. MANAGEMENT STRUCTURE

The Llandudno CID is managed by a Board of Directors, elected annually at the Annual General Meeting by the members of the Llandudno CID. The Board manages the Non-profit Company which is responsible for the management of the CID, within the framework of the approved business plan and oversees the implementation thereof.

The Elected Board members take responsibility for the various portfolios in the company and regular board meetings (held quarterly, or more

frequently if required) allow the directors to review current operations and apply corrective measures as required. The current board members and portfolio allocations are as follows:

Jody Aufrichtig	Special projects	jody@orangestreet.co.za
Wesley Corbett	Security	runready2@yahoo.com
Carel De Ridder (alternate)	Security	carel.deridder@gmail.com
Adv Mark Greig	Legal	markgreig@capebar.co.za
Andrew Jakins	Special projects/security	ajakins@adpgroup.com
Marguerite Loubser	Chair	kikiloubser@gmail.com
Andrew McNulty	Infrastructure	andrewamcnulty@gmail.com
Ian Scott	Treasurer	iscott@bdo.co.za
Robert Curtis	Communication	robertbcurtis@gmail.com
Jonathan Crowther	Cleansing and environmental management/upgrade	jonathanc@crowther.net

All of the above is subject to monitoring and oversight by various departments in the City of Cape Town. The CID Branch also advises on administrative and governance compliance.

An Annual General Meeting is held every year to review the performance of the CID and to confirm the mandate of the members. The budget and implementation plan for the next year is also presented and discussed for approval at the AGM. The AGM also provides the opportunity to elect new directors to serve on the board of the NPC.

The LSRA’s governance structures ensure an open and transparent approach in the way public money is used for the benefit of the community.

14. 5 YEAR BUDGET OF THE LLANDUDNO CID

The 5-year budget for the implementation and operations of the Llandudno CID is set out in Annexure A. It reflects the identified needs of the Llandudno CID operations in as cost effective a manner as possible. Income in the form of additional rates will be derived from all properties in the area and this attracts VAT.

Should property owners receive partial or full relief in respect of rates they would enjoy full exemption from payment of any Llandudno CID additional property rates. It is however incumbent on the property owner to seek such relief from the City under the City’s Rates Policy.

15. FINANCIAL IMPACT OF CID

The steady increase in the budget is based on an average 6.5% escalation.

In line with the City's City Improvement District Policy (CID Policy), the Llandudno CID management annually prepares an overall budget for the year based on the specific needs of the area as set out in the Business Plan.

The budget is funded by the property owners through an additional property rate levied on the

municipal valuation of all properties within the CID boundary. Additional property rates attract VAT@ 15%. The additional property rate is calculated by the City annually during the City's budget process. The additional rate is expressed as a Rand-in-the-rand and is calculated by dividing the LSRA budget total with the total municipal valuation of properties in the CID.

The CID Policy allows for a differentiation in tariffs for the different types of properties and as such a residential and non-residential additional property rate is applicable in the CID.

The CID budget and additional property rates` are approved by Council with the City's budget and is applicable over a financial year, which starts on 1 July.

Individual contributions for residential and non-residential properties can be calculated as follows:

1. Municipal valuation x R 0.XXXXXX = Annual contribution (VAT excl.) – Note: R 0.XXXXXX

represents the approved Llandudno CID additional property rate.

2. Annual contribution (VAT excl.) ÷ 12 = Average monthly contribution (VAT excl.)

3. Average monthly contribution (VAT excl.) x 1.15 = Average monthly contribution (VAT incl.)

e.g. Residential = R20,000,000 x R 0.000845 = R16 900.00 ÷ 12 = R1,408.33 x 1.15 = R1,619.58

Non-Residential = R10,000,000 x R0.001003 = R10,030.00 ÷ 12 = R835.83 x 1.15 = R961.21

Note: R 0.XXXXXX represents the approved Llandudno CID additional property rate, VAT is calculated at 15%. This is calculated using the total Llandudno CID budget expressed as a percentage of the total municipal valuations of all properties within the Llandudno CID.

The City will pay the Llandudno CID a monthly amount equivalent to one-twelfth of its approved budget less 3% which is kept by the City as a rolling bad debts reserve. The contribution to the rolling bad debt reserve will be kept in a ringfenced account for the Llandudno CID. At the end of the financial year the City reconciles the billing with the CID budget and any under or over billing is offset against the ring-fenced rolling Bad Debt reserve account to avoid any cash flow impact on the CID in the case of under billing. This account is subsequently compared with the arrears as at the end of the financial year. When the latter is less than the balance in the Provision for Bad Debt account, 75% of the difference is paid to the CID as per the Finance Agreement concluded between the City and the CID.

The Llandudno CID funds additional projects that may be required from time to time, for which no provision has been made in its budget by means of donations or other contributions.

The table below gives an indication of the budget of each year of the Business Plan:

YEAR	TOTAL EXPENDITURE	REVENUE (Funding Source: Additional Rates)	REVENUE (Other Funding Source e.g. Accumulated Surplus / Donations / Sponsorship / Parking etc.)	% INCREASE IN ADDITIONAL RATES REQUIREMENT
1	5 066 443	5 066 443	0	6.5%
2	5 395 762	5 395 762	0	6.5%
3	5 746 487	5 746 487	0	6.5%
4	6 120 009	6 120 009	0	6.5%
5	6 517 809	6 517 809	0	6.5%

The budget will be reviewed annually and be presented to the Llandudno CID members at a Members` Meeting for approval to ensure the budget stays in line with changing environment that the Llandudno CID will be operating in.

Financial Performance Reporting requirements vis-à-vis the City of Cape Town

The CID appointed accountant and auditor will meet financial compliance requirements.

Description	Year 1	Year 2	Year 3	Year 4	Year 5	Total expenditure
	R	R	R	R	R	R
Accounting Fees	32 760	34 740	36 780	39 000	41 340	181 620
Auditor's Remuneration	18 890	20 250	21 700	23 230	24 860	108 930

16. PERMISSIBLE AMENDMENTS TO THE BUSINESS PLAN

There are currently no plans to investigate or explore significant changes to the strategy or operations of the CID and therefor none are noted here.

If, at any time, it were decided that the geographical boundaries of LSRA needed to change, then such change would need to go through a formal process as required in terms of section 26 of the CID By-law.

If additional services are required, stemming from collaboration with City departments, which are not specified in the motivation report but deemed supplementary municipal services, the business plan can be amended without further consent by submitting a request to the City in terms of section 25 of the CID By-law as long as it is not material.

17. LIST OF ALL RATEABLE PROPERTIES WITHIN THE CID

A list of all the rateable properties within the LSRA is attached as Annexure A.



LLANDUDNO SPECIAL RATING AREA (LSRA)

5 YEAR IMPLEMENTATION PLAN

1st July 2024 to 30th June 2029

MANAGEMENT AND OPERATIONS

NO.	ACTION STEPS	KEY PERFORMANCE INDICATOR	FREQUENCY per year	DURATION IN WEEKS, MONTHS OR YEARS					RESPONSIBLE	REPORTING	COMMENTS
				Y1	Y2	Y3	Y4	Y5			
1	Appointment of relevant service providers	Appointment of appropriately qualified service providers	Year 1	→					Manager and Board	Operational	Service providers to be appointed by means of a well-documented fair, equitable, transparent and competitive process. Review service provider appointment in last year of contract period by means of a well-documented fair, equitable, transparent and competitive process.
2	Appointment of suitably qualified staff	Appointed suitably qualified staff	Year 1	→				→	Manager and Board	Operational	Well documented recruitment and selection process. For contracted staff, review staff contracts in last year of contract period.
3	Appoint an auditor	IRBA registered auditor appointed	Year 1	→					Manager and Board	Operational	IRBA registered auditor appointed at the AGM.
4	Board meetings	Quarterly Board meetings.	Quarterly	4	4	4	4	4	Manager and Board	Annual Report	Quorum of directors present at every meeting. Feedback per portfolio.

MANAGEMENT AND OPERATIONS

NO.	ACTION STEPS	KEY PERFORMANCE INDICATOR	FREQUENCY per year	DURATION IN WEEKS, MONTHS OR YEARS					RESPONSIBLE	REPORTING	COMMENTS
				Y1	Y2	Y3	Y4	Y5			
											Keep minutes and file resolutions.
5	Monthly Progressive Income and Expenditure Report to CCT	Submit reports to the CID Branch by 15th	Monthly	12	12	12	12	12	Manager	Operational and Board	Refer to Finance Agreement. Submit reports to the CID Branch. Board to track budget implementation and institute corrective measures when required.
6	Audited Annual Financial Statements	Unqualified Audited Annual Financial Statements	Annually	1	1	1	1	1	Manager and Board	Board, Operational and Annual Report	Annual Financial Statements audited and signed by nominated Directors.
7	Submit Annual Financial Statements to City	Signed Annual Financial Statements submitted to City	Annually	1	1	1	1	1	Manager	Operational	Signed AFS submitted to the CID Branch by 31 August of each year.
8	Review arrears list	Report arrears to board	Quarterly	4	4	4	4	4	Manager	Operational	Board Members in arrears cannot participate in meetings and members in arrears cannot participate in AGMs.
9	Annual feedback to members at AGM	Host legally compliant AGM	Annually	1	1	1	1	1	Manager and Board	Board	Host successful AGM before 31 December.
10	Submit Annual Report and Annual Audited Financial Statements to Sub-council(s)	Submit AFS and annual report to Subcouncil within 3 months of AGM.	Annually	1	1	1	1	1	Manager and Board	Operational	Submit proof of submission to CID Branch.

MANAGEMENT AND OPERATIONS

NO.	ACTION STEPS	KEY PERFORMANCE INDICATOR	FREQUENCY per year	DURATION IN WEEKS, MONTHS OR YEARS					RESPONSIBLE	REPORTING	COMMENTS
				Y1	Y2	Y3	Y4	Y5			
11	CIPC Compliance <ul style="list-style-type: none"> Annual Returns 	Submit Annual Returns to CIPC within 30 business days of company registration date	Annually	1	1	1	1	1	Manager and Board	Operational	Submit proof of submission to CID Branch.
12	CIPC Compliance <ul style="list-style-type: none"> Directors change Auditors change Company Secretary 	Submit amendments to CIPC within 10 business days of the change	Ongoing	→	→	→	→	→	Manager and Board	Operational	Submit proof of submission to CID Branch.
13	Manage and monitor the service request process	Complete daily reports of service requests and monitor outstanding issues	Monthly	12	12	12	12	12	Manager and Board	Operational	Follow up with sub-council in respect of outstanding service requests
14	Participate in the review / development of the City's Integrated Development Plan	Annual submissions to Subcouncil Manager	Annually	1	1	1	1	1	Manager and Board	Operational	October to February of every year.
15	Participate in the City's Capital and Operating Budgets process	Annual submissions to Subcouncil Manager.	Annually	1	1	1	1	1	Manager and Board	Operational	By September of each year.
16	Maintain NPC membership	Up to date NPC membership register	Ongoing	→	→	→	→	→	Manager and Board	Operational	Maintain up to date membership list on website.

MANAGEMENT AND OPERATIONS

NO.	ACTION STEPS	KEY PERFORMANCE INDICATOR	FREQUENCY per year	DURATION IN WEEKS, MONTHS OR YEARS					RESPONSIBLE	REPORTING	COMMENTS
				Y1	Y2	Y3	Y4	Y5			
17	Submit an extension of term application	Submit a comprehensive extension of term application for approval by the members and the CCT Council.	In year 5					1	Manager and Board	Operational	Prepare a new business plan in the last year of term.
18	Annual Tax Compliance Status	Within one month after expiry date.	Annually	1	1	1	1	1	Manager and Board	Operational	Upload Tax Compliance Status via the eServices portal.
19	Adjustment Budget	Board approved adjustment budget	Annually	1	1	1	1	1	Manager and Board	Operational	Submit Board minutes and approved adjustment budget to the CCT by end of March.
20	First Board meeting post AGM	Allocate portfolios, elect Chairperson, sign Declaration of Interest, complete POPIA declaration	Annually	1	1	1	1	1	Manager and Board	Operational	All new directors to receive relevant documents.
21	Register with the Information Regulator of South Africa	Compliance with Information Regulator of South Africa	Year 1	→					Manager and Board	Operational	
22	VAT reconciliation and tax returns	BI-monthly VAT returns and annual tax returns submitted to SARS on time	Bi-monthly	6	6	6	6	6	Manager and Board	Operational	

PUBLIC SAFETY

NO.	ACTION STEPS	KEY PERFORMANCE INDICATOR	FREQUENCY per year	DURATION IN WEEKS, MONTHS OR YEARS					RESPONSIBLE	REPORTING	COMMENTS
				Y1	Y2	Y3	Y4	Y5			
1	Develop a Public Safety strategy and management plan	Up to date Public Safety Management and Strategy Plan	Year 1	→					Board, Manager and Service Provider	Annual Report	This is done comprehensively at the beginning of a new term and then modified continuously in conjunction with the SAPS, Local Authority and existing Public Safety service provider using their experience as well as available crime statistics
2	Appoint a Public Safety service provider(s)	Contracted PSIRA registered public safety service provider(s)	Year 1	→					Board	Board	The Public Safety service provider(s) could include Public Safety Patrols, Control Room services and CCTV Monitoring through a fair, equitable, transparent and competitive process
3	Review and approve the Public Safety strategy and management plan	Approved Public Safety strategy and management plan	Annual	1	1	1	1	1	Board and Manager	Annual Report	Clear deliverables and defined performance indicators to guide safety services by the appointed service provider and evaluate levels of service provided.
4	Record Public Safety Incidents	Up to date public safety incident records	Ongoing	→	→	→	→	→	Manager and Service Provider	Board and Annual Report where applicable	Indicative records to be included in Annual Report

PUBLIC SAFETY

NO.	ACTION STEPS	KEY PERFORMANCE INDICATOR	FREQUENCY per year	DURATION IN WEEKS, MONTHS OR YEARS					RESPONSIBLE	REPORTING	COMMENTS
				Y1	Y2	Y3	Y4	Y5			
5	CID participation in joint operations	Participated in joint operations	Adhoc	1	1	1	1	1	Manager and Service Provider	Annual Report where applicable	Participation in joint operations dependent on the public safety needs of the area
6	Deploy Public Safety resources accordingly and effectively on visible patrols. Public Safety personnel and patrol vehicles to be easily identifiable	Effective Public Safety patrols	Ongoing	→	→	→	→	→	Manager and Service Provider	Operational	Utilise the "eyes and ears" of all Public Safety and gardening/street cleaning staff, as well as own staff, to identify any breaches
7	Participate in local safety forums	Attend local safety forums	Quarterly	4	4	4	4	4	Manager and Service Provider	Operational	Participate in existing Neighbourhood Watch, Community Police Forum, other CIDs and SAPS meetings
8	Application to be submitted to secure Law Enforcement Officer	Application submitted to the CCT	Annually	1	1	1	1	1	Manager	Operational	Contact Law Enforcement Department by February of every year. Contract concluded by April of every year
9	Deploy Law Enforcement Officer/s in support of the Public Safety strategy and management plan	Law Enforcement Officers deployed in CID	Ongoing	→	→	→	→	→	Manager and City of Cape Town	Operational	
10	Plan deployment of CCTV cameras	CCTV Camera deployment included in Public Safety strategy and management plan	Ongoing	→	→	→	→	→	Board, Manager and Service Provider	Board and Operational	

PUBLIC SAFETY

NO.	ACTION STEPS	KEY PERFORMANCE INDICATOR	FREQUENCY per year	DURATION IN WEEKS, MONTHS OR YEARS					RESPONSIBLE	REPORTING	COMMENTS
				Y1	Y2	Y3	Y4	Y5			
11	Register CCTV Cameras with the CCT	Cameras registered with the CCT	Ongoing	→	→	→	→	→	Manager	Operational	
12	Monitor CCTV Cameras	Monitoring of CCTV Cameras by appropriately qualified service providers.	Ongoing	→	→	→	→	→	Manager	Operational	Service providers to be reappointed or new providers to be appointed in last year of contract period by means of a competitive process. Well Documented.

MAINTENANCE AND CLEANSING

NO.	ACTION STEPS	KEY PERFORMANCE INDICATOR	FREQUENCY per year	DURATION IN WEEKS, MONTHS OR YEARS					RESPONSIBLE	REPORTING	COMMENTS
				Y1	Y2	Y3	Y4	Y5			
1	Develop a maintenance and cleansing strategy and management plan	Up to date maintenance and cleansing strategy and management Plan	Year 1	→					Board, Manager and Service Provider	Annual Report	This is done comprehensively at the beginning of term and then modified continuously in conjunction with the service provider using their experience as well as available statistics
2	Appoint a maintenance and cleansing service provider(s)	Contracted service provider(s)	Year 1	→					Board	Board	Appoint a maintenance and cleansing service provider(s) through a fair, equitable, transparent and competitive process

MAINTENANCE AND CLEANSING

NO.	ACTION STEPS	KEY PERFORMANCE INDICATOR	FREQUENCY per year	DURATION IN WEEKS, MONTHS OR YEARS					RESPONSIBLE	REPORTING	COMMENTS
				Y1	Y2	Y3	Y4	Y5			
3	Review and approve the maintenance and cleansing management plan	Approved maintenance and cleansing strategy and management plan	Annual	1	1	1	1	1	Board and Manager	Annual Report	Clear deliverables and defined performance indicators to guide maintenance and cleansing services by the appointed service provider and evaluate levels of service provided.
4	Evaluate and review the provision of public litter bins	Sufficient public litter bins	Ongoing	→	→	→	→	→	Manager	Operational	Identify hotspot areas of littering to provide public litter bins and log a CCT service request
5	Cleaning of streets and sidewalks supplementary to those provided by the CCT	Clean streets and sidewalks in partnership with the CCT	Ongoing	→	→	→	→	→	Manager	Operational	Identify hotspot areas of littering to provide additional street cleaning and log a CCT service request
6	Health and safety issues reported to the CCT	Logged CCT service request resolved	Ongoing	→	→	→	→	→	Manager	Operational	Follow up with sub-council in respect of outstanding CCT service requests
7	Combat Illegal dumping	Logged CCT service request resolved	Ongoing	→	→	→	→	→	Manager	Operational	Follow up with relevant department in respect of outstanding CCT service requests
8	Removal of illegal posters	Urban infrastructure free from illegal posters	Ongoing	→	→	→	→	→	Manager	Operational	Monitor the removal of illegal posters by the CCT and where relevant log a CCT service request

MAINTENANCE AND CLEANSING

NO.	ACTION STEPS	KEY PERFORMANCE INDICATOR	FREQUENCY per year	DURATION IN WEEKS, MONTHS OR YEARS					RESPONSIBLE	REPORTING	COMMENTS
				Y1	Y2	Y3	Y4	Y5			
9	Removal of graffiti	Urban infrastructure free of graffiti	Ongoing	→	→	→	→	→	Manager	Operational	Monitor the removal of graffiti by the CCT and where relevant log a CCT service request
10	Record maintenance and cleansing activities	Up to date maintenance and cleansing records	Ongoing	→	→	→	→	→	Manager and Service Provider	Board and Annual Report where applicable	Indicative records to be included in Annual Report
11	Identify problems, requiring minor maintenance to CCT infrastructure and perform relevant maintenance on: a. Water and Sanitation infrastructure b. Roads and Stormwater infrastructure c. Road markings d. Grass cutting in Public Open Spaces incl. Parks e. Street furniture	Completed minor maintenance to CCT infrastructure	Ongoing	→	→	→	→	→	Manager and Service Provider	Operational, Board and Annual Report	Engage with relevant department before undertaking maintenance

MAINTENANCE AND CLEANSING

NO.	ACTION STEPS	KEY PERFORMANCE INDICATOR	FREQUENCY per year	DURATION IN WEEKS, MONTHS OR YEARS					RESPONSIBLE	REPORTING	COMMENTS
				Y1	Y2	Y3	Y4	Y5			
12	Identify problems, required maintenance or damage to CCT infrastructure and report to relevant department including: a. Street lighting b. Water and Sanitation c. Roads and Stormwater d. Traffic signals and road markings e. Public Open Spaces incl. Parks	Report findings to the relevant CCT department and log CCT service request	Ongoing	→	→	→	→	→	Manager	Operational, Board and Annual Report	Follow up with sub-council in respect of outstanding CCT service requests

ENVIRONMENTAL DEVELOPMENT

NO.	ACTION STEPS	KEY PERFORMANCE INDICATOR	FREQUENCY per year	DURATION IN WEEKS, MONTHS OR YEARS					RESPONSIBLE	REPORTING	COMMENTS
				Y1	Y2	Y3	Y4	Y5			
1	Develop an environmental development strategy and management plan	Up to date environmental development strategy and management Plan	Year 1	→					Board, Manager and Service Provider	Annual Report	This is done comprehensively at the beginning of term and then modified continuously in conjunction with the service provider using their experience as well as available statistics

ENVIRONMENTAL DEVELOPMENT

NO.	ACTION STEPS	KEY PERFORMANCE INDICATOR	FREQUENCY per year	DURATION IN WEEKS, MONTHS OR YEARS					RESPONSIBLE	REPORTING	COMMENTS
				Y1	Y2	Y3	Y4	Y5			
2	Appoint an environmental development service provider(s)	Contracted service provider(s)	Year 1	→					Board	Board	Appoint an environmental development service provider(s) through a fair, equitable, transparent and competitive process. This could be an existing service provider.
3	Review and approve the environmental development management plan	Approved environmental development strategy and management plan	Annual	1	1	1	1	1	Board and Manager	Annual Report	Clear deliverables and defined performance indicators to guide environmental development services by the appointed or existing service provider and evaluate levels of service provided.
4	Promote waste minimization and management thereof through awareness on waste, water, noise and air pollution	Quarterly awareness campaign through newsletters or website to business and property owners.	Quarterly	4	4	4	4	4	Manager and Service Provider	Board	Partner with CCT Urban Waste Management Law Enforcement
5	Implement a Recycling programme	Recyclable waste collected	Ongoing	→	→	→	→	→	Manager and Service Provider	Board and Annual Report	By service provider or cleaning staff.
6	Install public recycling bins	Public recycling bins installed	Ongoing	→	→	→	→	→	Manager and Service Provider	Board and Annual Report	By service provider or cleaning staff in partnership with the City

ENVIRONMENTAL DEVELOPMENT

NO.	ACTION STEPS	KEY PERFORMANCE INDICATOR	FREQUENCY per year	DURATION IN WEEKS, MONTHS OR YEARS					RESPONSIBLE	REPORTING	COMMENTS
				Y1	Y2	Y3	Y4	Y5			
7	Implement and maintain landscaping projects	Landscaping projects implemented and maintained	Ongoing	→	→	→	→	→	Manager and Service Provider	Board and Operational	
8	Install and maintain street furniture	Street furniture maintained	Ongoing	→	→	→	→	→	Manager and Service Provider	Board and Operational	
9	Monitor and report illegal signage and posters	Report findings to the relevant CCT department and log CCT service request	Ongoing	→	→	→	→	→	Manager and Service Provider	Board, Operational and Annual Report where applicable	
10	Improve green urban environment	Green urban environment	Ongoing	→	→	→	→	→	Manager and Service Provider	Board and Operational	Tree planting, maintaining of tree wells, road verges, replanting and maintaining of flower pots etc.
11	Monitor environmental health of waterways	Report findings to the relevant CCT department and log CCT service request	Ongoing	→	→	→	→	→	Manager and Service Provider	Board, Operational and Annual Report where applicable	

SOCIAL AND ECONOMIC DEVELOPMENT

NO.	ACTION STEPS	KEY PERFORMANCE INDICATOR	FREQUENCY per year	DURATION IN WEEKS, MONTHS OR YEARS					RESPONSIBLE	REPORTING	COMMENTS
				Y1	Y2	Y3	Y4	Y5			
1	Develop a social and economic development strategy and management plan	Up to date social and economic development strategy and management Plan	Year 1	→					Board, Manager and Service Provider	Annual Report	This is done comprehensively at the beginning of term and then modified continuously in conjunction with the service provider using their experience as well as available statistics
2	Appoint a social development service provider(s)	Contracted service provider(s)	Year 1	→					Board	Board	Appoint a social development service provider(s) through a fair, equitable, transparent and competitive process. This could be an existing service provider.
3	Review and approve the social and economic development management plan	Approved social and economic development strategy and management plan	Annual	1	1	1	1	1	Board and Manager	Annual Report	Clear deliverables and defined performance indicators to guide social and economic development services by the appointed or existing service provider and evaluate levels of service provided.
4	Monitor and review implementation of informal trading plans in support of economic development	Managed informal trading	Ongoing	→	→	→	→	→	Manager and Service Provider	Board, Operational and Annual Report where applicable	

SOCIAL AND ECONOMIC DEVELOPMENT

NO.	ACTION STEPS	KEY PERFORMANCE INDICATOR	FREQUENCY per year	DURATION IN WEEKS, MONTHS OR YEARS					RESPONSIBLE	REPORTING	COMMENTS
				Y1	Y2	Y3	Y4	Y5			
5	Promote Social Development awareness	Quarterly awareness campaign through newsletters or website	Quarterly	4	4	4	4	4	Manager and Service Provider	Board	Partner with CCT Social Development & Early Childhood Development Directorate and social welfare organisations
6	Work in conjunction with local social welfare and job creation organisations and develop the delivery of the supplementary services to improve the urban environment	Job creation through social intervention	Ongoing	→	→	→	→	→	Manager and social welfare organisations	Annual Report	Partner with CCT Social Development and social welfare organisations
7	Provide social services	Social service to recipients	Ongoing	→	→	→	→	→	Manager and Social Worker	Board and Annual Report	

COMMUNICATION

NO.	ACTION STEPS	KEY PERFORMANCE INDICATOR	FREQUENCY per year	DURATION IN WEEKS, MONTHS OR YEARS					RESPONSIBLE	REPORTING	COMMENTS
				Y1	Y2	Y3	Y4	Y5			
1	Develop a communication strategy and management plan	Up to date communication strategy and management Plan	Year 1	→					Board, Manager and Service Provider	Annual Report	This is done comprehensively at the beginning of term and then modified continuously in conjunction with the service provider using their experience as well as available statistics

COMMUNICATION

NO.	ACTION STEPS	KEY PERFORMANCE INDICATOR	FREQUENCY per year	DURATION IN WEEKS, MONTHS OR YEARS					RESPONSIBLE	REPORTING	COMMENTS
				Y1	Y2	Y3	Y4	Y5			
2	Appoint a communication service provider(s)	Contracted service provider(s)	Year 1	→					Board	Board	Appoint a communication service provider(s) through a fair, equitable, transparent and competitive process. This could be an existing service provider.
3	Review and approve the communication management plan	Approved communication strategy and management plan	Annual	1	1	1	1	1	Board and Manager	Annual Report	Clear deliverables and defined performance indicators to guide communication services by the appointed or existing service provider and evaluate levels of service provided.
4	Maintain Website	Up to date website	Ongoing	→	→	→	→	→	Manager	Board	In terms of CCT CID Policy requirements
5	Newsletters / Newsflashes	Communication distributed	Quarterly	4	4	4	4	4	Manager	Operational	Including use of social media platforms
6	Regular interaction with property and business owners	Feedback on interactions	Ongoing	→	→	→	→	→	Manager	Operational	
7	CID information signage	Clearly identifiable CID signage	Ongoing	→	→	→	→	→	Manager	Operational	Signage to be visible and maintained with CCT approval

LLANDUDNO SPECIAL RATING AREA

5 YEAR BUDGET AS PER BUSINESS PLAN

	2024/25	2025/26	2026/27	2027/28	2028/29
INCOME	R	R	R	R	R
Income from Additional Rates	-5 066 443 100.0%	-5 395 762 100.0%	-5 746 487 100.0%	-6 120 009 100.0%	-6 517 809 100.0%
TOTAL INCOME	-5 066 443 100.0%	-5 395 762 100.0%	-5 746 487 100.0%	-6 120 009 100.0%	-6 517 809 100.0%
EXPENDITURE	R	R	R	R	R
Core Business	4 299 779 84.9%	4 342 277 80.5%	4 549 392 79.2%	4 766 862 77.9%	4 995 204 76.6%
Cleansing services	277 200	291 060	305 613	320 894	336 938
Environmental upgrading	100 000	100 000	100 000	100 000	100 000
Public Safety	3 249 811	3 249 811	3 412 302	3 582 917	3 762 063
Public Safety - CCTV monitoring	572 768	601 406	631 477	663 051	696 203
Urban Maintenance	100 000	100 000	100 000	100 000	100 000
Depreciation	391 781 7.7%	391 392 7.3%	368 574 6.4%	313 895 5.1%	189 348 2.9%
Repairs & Maintenance	30 000 0.6%	100 000 1.9%	125 000 2.2%	150 000 2.5%	200 000 3.1%
General Expenditure	192 450 3.8%	203 942 3.8%	212 556 3.7%	221 709 3.6%	231 865 3.6%
Accounting fees	32 760	34 740	36 780	39 000	41 340
Advertising costs	7 350	8 000	8 400	8 820	9 260
Auditor's remuneration	18 890	20 250	21 700	23 230	24 860
Bank charges	3 210	3 450	3 700	3 960	4 250
Contingency / Sundry	30 000	30 000	30 000	30 000	30 000
Insurance	57 240	60 102	63 106	66 262	69 576
Marketing and promotions	10 000	10 500	11 025	11 600	12 200
Meeting expenses	10 000	10 000	10 000	10 000	10 000
Secretarial duties	5 000	8 000	8 000	8 000	8 500
Telecommunication	18 000	18 900	19 845	20 837	21 879
Capital Expenditure (PPE)	440 0.0%	196 278 3.6%	318 570 5.5%	483 943 7.9%	705 858 10.8%
CCTV / LPR Cameras	440	196 278	318 570	483 943	705 858
Bad Debt Provision 3%	151 993 3.0%	161 873 3.0%	172 395 3.0%	183 600 3.0%	195 534 3.0%
TOTAL EXPENDITURE	5 066 443 100.0%	5 395 762 100.0%	5 746 487 100.0%	6 120 009 100.0%	6 517 809 100.0%
(SURPLUS) / SHORTFALL	-	-	-	-	-
GROWTH: EXPENDITURE	6.5%	6.5%	6.5%	6.5%	6.5%
GROWTH: ADD RATES REQUIRED	6.5%	6.5%	6.5%	6.5%	6.5%

LIST OF RATEBLE PROPERTIES WITHIN THE LLANDUDNO SPECIAL RATING AREA (SRA)

CATEGORY	USE DESCRIPTION	St No.	Street	Unit No	Sect ID	LIS Key	ERF No
Non-Residential	Vacant Residential Land	43	FISHERMAN'S BEND		0	379977	2373
Non-Residential	Vacant Residential Land	46	FISHERMAN'S BEND		0	379933	2377
Non-Residential	Schools	12	GULLY ROAD		0	380084	2022
Non-Residential	Vacant Residential Land	8	LIERMAN'S ROAD		0	781556	6040
Non-Residential	Vacant Residential Land	18	LIERMAN'S ROAD		0	19765547	9888
Non-Residential	Sports Club	8	LLANDUDNO ROAD		0	380147	2027
Non-Residential	Vacant Residential Land	14	LOGIES ROAD		0	23305618	10052
Non-Residential	Vacant Residential Land	7A	ROBINSON AVENUE		0	380124	3264
Non-Residential	Vacant Residential Land	22	SUNSET AVENUE		0	379974	2363
Non-Residential	Vacant Residential Land	45	SUNSET AVENUE		0	380030	2319
Non-Residential	Vacant Residential Land	47	SUNSET AVENUE		0	380027	2320
Residential	Resd - 1 Dwell	1	APOSTLE ROAD		0	380160	1953
Residential	Resd - 1 Dwell	2	APOSTLE ROAD		0	380170	1960
Residential	Resd - 1 Dwell	3	APOSTLE ROAD		0	380158	1954
Residential	Resd - 1 Dwell	4	APOSTLE ROAD		0	380169	1969
Residential	Resd - 1 Dwell	5	APOSTLE ROAD		0	380171	1955
Residential	Resd - 2 Dwell	6	APOSTLE ROAD		0	380187	1968
Residential	Resd - 1 Dwell	7	APOSTLE ROAD		0	380168	1956
Residential	Resd - 1 Dwell	8	APOSTLE ROAD		0	380177	1967
Residential	Resd - 1 Dwell	10	APOSTLE ROAD		0	380176	1966
Residential	Residential with 3 Dwellings	11	APOSTLE ROAD		0	380186	2009
Residential	Resd - 1 Dwell	12	APOSTLE ROAD		0	380204	1965
Residential	Resd - 1 Dwell	13	APOSTLE ROAD		0	380183	2010
Residential	Resd - 1 Dwell	14	APOSTLE ROAD		0	380197	2000
Residential	Resd - 1 Dwell	15	APOSTLE ROAD		0	380182	2011
Residential	Resd - 2 Dwell	16	APOSTLE ROAD		0	380194	1999
Residential	Resd - 1 Dwell	17	APOSTLE ROAD		0	380200	2012
Residential	Resd - 1 Dwell	18	APOSTLE ROAD		0	380221	1998

CATEGORY	USE DESCRIPTION	St No.	Street	Unit No	Sect ID	LIS Key	ERF No
Residential	Resd - 1 Dwell	19	APOSTLE ROAD		0	380218	1996
Residential	Resd - 1 Dwell	20	APOSTLE ROAD		0	380216	1997
Residential	Resd - 1 Dwell	22	APOSTLE ROAD		0	380209	1988
Residential	Resd - 1 Dwell	23	APOSTLE ROAD		0	380206	1990
Residential	Resd - 1 Dwell	24	APOSTLE ROAD		0	380208	1989
Residential	Resd - 2 Dwell	27	APOSTLE ROAD		0	380163	1952
Residential	Resd - 1 Dwell	2	BOSMAN AVENUE		0	404038	7974
Residential	Resd - 1 Dwell	3	BOSMAN AVENUE		0	380245	1410
Residential	Resd - 1 Dwell	5	BOSMAN AVENUE		0	404050	8199
Residential	Resd - 1 Dwell	7	BOSMAN AVENUE		0	380276	1405
Residential	Resd - 1 Dwell	9	BOSMAN AVENUE		0	380273	1402
Residential	Resd - 1 Dwell	10	BOSMAN AVENUE		0	380272	1414
Residential	Resd - 1 Dwell	11	BOSMAN AVENUE		0	380259	1399
Residential	Resd - 1 Dwell	12	BOSMAN AVENUE		0	380265	1412
Residential	Resd - 1 Dwell	13	BOSMAN AVENUE		0	380258	6890
Residential	Resd - 1 Dwell	15	BOSMAN AVENUE		0	380257	4211
Residential	Resd - 1 Dwell	17	BOSMAN AVENUE		0	442286	8648
Residential	Resd - 1 Dwell	19	BOSMAN AVENUE		0	380283	4208
Residential	Resd - 1 Dwell	11A	BOSMAN AVENUE		0	380271	1400
Residential	Resd - 1 Dwell	1	FAWCETT'S AVENUE		0	380128	1309
Residential	Resd - 1 Dwell	2	FAWCETT'S AVENUE		0	380154	1321
Residential	Resd - 1 Dwell	3	FAWCETT'S AVENUE		0	380132	1328
Residential	Resd - 1 Dwell	4	FAWCETT'S AVENUE		0	380129	1498
Residential	Resd - 1 Dwell	5	FAWCETT'S AVENUE		0	380136	1329
Residential	Resd - 1 Dwell	6	FAWCETT'S AVENUE		0	380134	4310
Residential	Resd - 1 Dwell	7	FAWCETT'S AVENUE		0	380137	1311
Residential	Resd - 1 Dwell	6A	FAWCETT'S AVENUE		0	380141	3265
Residential	Resd - 1 Dwell	1	FISHERMAN'S BEND		0	380087	1932
Residential	Resd - 1 Dwell	2	FISHERMAN'S BEND		0	379955	1939

CATEGORY	USE DESCRIPTION	St No.	Street	Unit No	Sect ID	LIS Key	ERF No
Residential	Resd - 1 Dwell	3	FISHERMAN'S BEND		0	380095	1933
Residential	Resd - 1 Dwell	4	FISHERMAN'S BEND		0	379947	1938
Residential	Resd - 1 Dwell	6	FISHERMAN'S BEND		0	379949	1936
Residential	Resd - 2 Dwell	7	FISHERMAN'S BEND		0	380068	1900
Residential	Resd - 1 Dwell	9	FISHERMAN'S BEND		0	380071	1901
Residential	Resd - 1 Dwell	10	FISHERMAN'S BEND		0	379950	5695
Residential	Resd - 1 Dwell	11	FISHERMAN'S BEND		0	380052	1902
Residential	Resd - 1 Dwell	12	FISHERMAN'S BEND		0	379952	1892
Residential	Resd - 1 Dwell	13	FISHERMAN'S BEND		0	380053	1903
Residential	Resd - 1 Dwell	14	FISHERMAN'S BEND		0	379953	1891
Residential	Resd - 1 Dwell	15	FISHERMAN'S BEND		0	380057	1904
Residential	Resd - 1 Dwell	16	FISHERMAN'S BEND		0	379957	1890
Residential	Resd - 1 Dwell	17	FISHERMAN'S BEND		0	380058	1905
Residential	Resd - 1 Dwell	18	FISHERMAN'S BEND		0	379956	1889
Residential	Resd - 1 Dwell	19	FISHERMAN'S BEND		0	380055	1906
Residential	Resd - 1 Dwell	20	FISHERMAN'S BEND		0	379958	1888
Residential	Resd - 1 Dwell	22	FISHERMAN'S BEND		0	379943	1887
Residential	Resd - 1 Dwell	23	FISHERMAN'S BEND		0	379989	1875
Residential	Resd - 1 Dwell	24	FISHERMAN'S BEND		0	379944	1886
Residential	Resd - 1 Dwell	25	FISHERMAN'S BEND		0	379992	1876
Residential	Resd - 1 Dwell	26	FISHERMAN'S BEND		0	379945	1885
Residential	Resd - 1 Dwell	27	FISHERMAN'S BEND		0	379993	1877
Residential	Resd - 2 Dwell	28	FISHERMAN'S BEND		0	379937	5692
Residential	Resd - 1 Dwell	29	FISHERMAN'S BEND		0	379980	1878
Residential	Resd - 2 Dwell	30	FISHERMAN'S BEND		0	379938	5691
Residential	Resd - 1 Dwell	31	FISHERMAN'S BEND		0	379981	1879
Residential	Resd - 2 Dwell	32	FISHERMAN'S BEND		0	379939	1882
Residential	Resd - 1 Dwell	33	FISHERMAN'S BEND		0	379983	2368
Residential	Resd - 1 Dwell	34	FISHERMAN'S BEND		0	379940	1881

CATEGORY	USE DESCRIPTION	St No.	Street	Unit No	Sect ID	LIS Key	ERF No
Residential	Resd - 1 Dwell	35	FISHERMAN'S BEND		0	379984	2369
Residential	Resd - 1 Dwell	36	FISHERMAN'S BEND		0	379941	1880
Residential	Resd - 1 Dwell	37	FISHERMAN'S BEND		0	379987	2370
Residential	Resd - 1 Dwell	38	FISHERMAN'S BEND		0	379942	2381
Residential	Resd - 1 Dwell	39	FISHERMAN'S BEND		0	379976	2371
Residential	Resd - 1 Dwell	40	FISHERMAN'S BEND		0	379935	2380
Residential	Resd - 1 Dwell	41	FISHERMAN'S BEND		0	379975	2372
Residential	Resd - 1 Dwell	42	FISHERMAN'S BEND		0	379934	2379
Residential	Resd - 1 Dwell	44	FISHERMAN'S BEND		0	379936	2378
Residential	Resd - 1 Dwell	45	FISHERMAN'S BEND		0	379972	2361
Residential	Resd - 1 Dwell	47	FISHERMAN'S BEND		0	379971	2360
Residential	Resd - 1 Dwell	48	FISHERMAN'S BEND		0	379931	2376
Residential	Resd - 1 Dwell	50	FISHERMAN'S BEND		0	379930	2375
Residential	Resd - 2 Dwell	52	FISHERMAN'S BEND		0	379932	2374
Residential	Resd - 1 Dwell	10B	FISHERMAN'S BEND		0	379951	1893
Residential	Resd - 1 Dwell	4A	FISHERMAN'S BEND		0	379948	1937
Residential	Resd - 1 Dwell	5	GULLY ROAD		0	380107	2922
Residential	Resd - 1 Dwell	7	GULLY ROAD		0	380111	2923
Residential	Resd - 1 Dwell	9	GULLY ROAD		0	380117	1355
Residential	Resd - 1 Dwell	5	HARGRAVES ROAD		0	380237	1422
Residential	Resd - 1 Dwell	7	HARGRAVES ROAD		0	380236	2810
Residential	Resd - 1 Dwell	81	HARGRAVES ROAD		0	380138	1314
Residential	Resd - 1 Dwell	3	LEEUKOPPIE ROAD		0	380142	1338
Residential	Resd - 1 Dwell	4	LEEUKOPPIE ROAD		0	380106	2921
Residential	Resd - 2 Dwell	5	LEEUKOPPIE ROAD		0	380100	1339
Residential	Resd - 1 Dwell	5	LEEUKOPPIE ROAD		0	444354	8178
Residential	Resd - 2 Dwell	6	LEEUKOPPIE ROAD		0	380086	1931
Residential	Resd - 1 Dwell	7	LEEUKOPPIE ROAD		0	380101	4014
Residential	Resd - 1 Dwell	8	LEEUKOPPIE ROAD		0	380088	3358

CATEGORY	USE DESCRIPTION	St No.	Street	Unit No	Sect ID	LIS Key	ERF No
Residential	Resd - 1 Dwell	10	LEEUKOPPIE ROAD		0	380099	1929
Residential	Resd - 2 Dwell	11	LEEUKOPPIE ROAD		0	380122	1914
Residential	Resd - 1 Dwell	12	LEEUKOPPIE ROAD		0	380067	1899
Residential	Resd - 1 Dwell	13	LEEUKOPPIE ROAD		0	380118	1913
Residential	Resd - 2 Dwell	14	LEEUKOPPIE ROAD		0	380072	1898
Residential	Resd - 1 Dwell	15	LEEUKOPPIE ROAD		0	380080	1915
Residential	Resd - 1 Dwell	16	LEEUKOPPIE ROAD		0	380070	1897
Residential	Resd - 1 Dwell	17	LEEUKOPPIE ROAD		0	380081	1916
Residential	Resd - 1 Dwell	18	LEEUKOPPIE ROAD		0	380069	1896
Residential	Resd - 1 Dwell	19	LEEUKOPPIE ROAD		0	380089	1917
Residential	Resd - 2 Dwell	20	LEEUKOPPIE ROAD		0	380050	1895
Residential	Resd - 1 Dwell	21	LEEUKOPPIE ROAD		0	380094	1918
Residential	Resd - 1 Dwell	22	LEEUKOPPIE ROAD		0	380048	4246
Residential	Resd - 1 Dwell	23	LEEUKOPPIE ROAD		0	380083	1919
Residential	Resd - 1 Dwell	24	LEEUKOPPIE ROAD		0	380005	2354
Residential	Resd - 1 Dwell	25	LEEUKOPPIE ROAD		0	380082	1907
Residential	Resd - 1 Dwell	26	LEEUKOPPIE ROAD		0	380012	2355
Residential	Resd - 1 Dwell	27	LEEUKOPPIE ROAD		0	380065	1920
Residential	Resd - 1 Dwell	29	LEEUKOPPIE ROAD		0	380061	2358
Residential	Resd - 1 Dwell	31	LEEUKOPPIE ROAD		0	380064	2357
Residential	Resd - 2 Dwell	33	LEEUKOPPIE ROAD		0	380060	7774
Residential	Resd - 1 Dwell	4A	LEEUKOPPIE ROAD		0	380110	2924
Residential	Resd - 1 Dwell	1	LIERMAN'S ROAD		0	380202	1973
Residential	Resd - 2 Dwell	2	LIERMAN'S ROAD		0	86650888	10557
Residential	Resd - 1 Dwell	3	LIERMAN'S ROAD		0	380193	1974
Residential	Resd - 1 Dwell	4	LIERMAN'S ROAD		0	380240	1390
Residential	Resd - 1 Dwell	5	LIERMAN'S ROAD		0	380195	1975
Residential	Resd - 1 Dwell	6	LIERMAN'S ROAD		0	781555	6039
Residential	Resd - 1 Dwell	7	LIERMAN'S ROAD		0	380214	1976

CATEGORY	USE DESCRIPTION	St No.	Street	Unit No	Sect ID	LIS Key	ERF No
Residential	Resd - 1 Dwell	9	LIERMAN'S ROAD		0	380212	1986
Residential	Resd - 1 Dwell	12	LIERMAN'S ROAD		0	380262	1377
Residential	Resd - 1 Dwell	14	LIERMAN'S ROAD		0	380263	1375
Residential	Resd - 1 Dwell	16	LIERMAN'S ROAD		0	380284	1373
Residential	Resd - 1 Dwell	20	LIERMAN'S ROAD		0	380278	4526
Residential	Resd - 1 Dwell	7	LLANDUDNO ROAD		0	380201	2004
Residential	Resd - 1 Dwell	9	LLANDUDNO ROAD		0	403992	5797
Residential	Resd - 1 Dwell	11	LLANDUDNO ROAD		0	380181	2006
Residential	Resd - 1 Dwell	13	LLANDUDNO ROAD		0	380185	2007
Residential	Resd - 2 Dwell	15	LLANDUDNO ROAD		0	380166	2008
Residential	Resd - 2 Dwell	16	LLANDUDNO ROAD		0	379968	1950
Residential	Resd - 1 Dwell	18	LLANDUDNO ROAD		0	379966	1949
Residential	Residential with 3 Dwellings	19	LLANDUDNO ROAD		0	380159	1957
Residential	Resd - 1 Dwell	20	LLANDUDNO ROAD		0	379969	1948
Residential	Resd - 1 Dwell	21	LLANDUDNO ROAD		0	380161	1958
Residential	Resd - 1 Dwell	22	LLANDUDNO ROAD		0	379965	1947
Residential	Resd - 1 Dwell	23	LLANDUDNO ROAD		0	380162	1959
Residential	Resd - 1 Dwell	24	LLANDUDNO ROAD		0	379964	1946
Residential	Resd - 1 Dwell	25	LLANDUDNO ROAD		0	380157	1951
Residential	Resd - 1 Dwell	26	LLANDUDNO ROAD		0	379959	1945
Residential	Resd - 1 Dwell	28	LLANDUDNO ROAD		0	379960	1944
Residential	Resd - 1 Dwell	30	LLANDUDNO ROAD		0	379961	1943
Residential	Resd - 1 Dwell	32	LLANDUDNO ROAD		0	379962	1942
Residential	Resd - 1 Dwell	34	LLANDUDNO ROAD		0	379963	1941
Residential	Resd - 1 Dwell	36	LLANDUDNO ROAD		0	379954	1940
Residential	Resd - 1 Dwell	37	LLANDUDNO ROAD		0	380174	1972
Residential	Resd - 1 Dwell	42	LLANDUDNO ROAD		0	380097	4157
Residential	Resd - 1 Dwell	44	LLANDUDNO ROAD		0	380092	4156
Residential	Residential with 3 Dwellings	45	LLANDUDNO ROAD		0	380230	5413

CATEGORY	USE DESCRIPTION	St No.	Street	Unit No	Sect ID	LIS Key	ERF No
Residential	Resd - 1 Dwell	46	LLANDUDNO ROAD		0	380091	4155
Residential	Resd - 1 Dwell	47	LLANDUDNO ROAD		0	380228	1364
Residential	Resd - 1 Dwell	48	LLANDUDNO ROAD		0	380090	4154
Residential	Resd - 1 Dwell	49	LLANDUDNO ROAD		0	380227	3776
Residential	Resd - 1 Dwell	50	LLANDUDNO ROAD		0	380119	2018
Residential	Resd - 1 Dwell	51	LLANDUDNO ROAD		0	380255	1361
Residential	Resd - 2 Dwell	53	LLANDUDNO ROAD		0	380254	1360
Residential	Resd - 1 Dwell	55	LLANDUDNO ROAD		0	380250	1359
Residential	Resd - 1 Dwell	57	LLANDUDNO ROAD		0	380249	1358
Residential	Resd - 1 Dwell	60	LLANDUDNO ROAD		0	403983	5659
Residential	Resd - 1 Dwell	62	LLANDUDNO ROAD		0	380140	1332
Residential	Resd - 1 Dwell	63	LLANDUDNO ROAD		0	380246	1411
Residential	Resd - 1 Dwell	64	LLANDUDNO ROAD		0	380135	1333
Residential	Resd - 1 Dwell	65	LLANDUDNO ROAD		0	380252	1426
Residential	Resd - 1 Dwell	68	LLANDUDNO ROAD		0	380130	4181
Residential	Resd - 1 Dwell	70	LLANDUDNO ROAD		0	380153	1317
Residential	Resd - 1 Dwell	72	LLANDUDNO ROAD		0	433237	7966
Residential	Resd - 1 Dwell	78	LLANDUDNO ROAD		0	380127	1310
Residential	Resd - 1 Dwell	80	LLANDUDNO ROAD		0	65169105	10059
Residential	Resd - 2 Dwell	82	LLANDUDNO ROAD		0	65169037	10058
Residential	Resd - 1 Dwell	1	LOGIES ROAD		0	380164	1962
Residential	Resd - 1 Dwell	2	LOGIES ROAD		0	380184	1970
Residential	Resd - 1 Dwell	3	LOGIES ROAD		0	380178	1963
Residential	Resd - 1 Dwell	4	LOGIES ROAD		0	380175	1971
Residential	Resd - 1 Dwell	5	LOGIES ROAD		0	380179	1964
Residential	Resd - 1 Dwell	6	LOGIES ROAD		0	380172	1981
Residential	Resd - 1 Dwell	7	LOGIES ROAD		0	380198	1982
Residential	Resd - 1 Dwell	8	LOGIES ROAD		0	380196	1980
Residential	Resd - 1 Dwell	9	LOGIES ROAD		0	380191	1983

CATEGORY	USE DESCRIPTION	St No.	Street	Unit No	Sect ID	LIS Key	ERF No
Residential	Resd - 1 Dwell	10	LOGIES ROAD		0	380189	1979
Residential	Resd - 1 Dwell	11	LOGIES ROAD		0	380190	1984
Residential	Resd - 1 Dwell	12	LOGIES ROAD		0	380188	1978
Residential	Resd - 1 Dwell	13	LOGIES ROAD		0	380217	1985
Residential	Resd - 1 Dwell	15	LOGIES ROAD		0	380210	1987
Residential	Resd - 1 Dwell	31	LOGIES ROAD		0	380165	1961
Residential	Resd - 1 Dwell	1	MAORI ROAD		0	380251	1393
Residential	Resd - 1 Dwell	2	MAORI ROAD		0	380229	1365
Residential	Resd - 1 Dwell	3	MAORI ROAD		0	380239	1388
Residential	Resd - 1 Dwell	5	MAORI ROAD		0	380241	1387
Residential	Resd - 1 Dwell	6	MAORI ROAD		0	380256	3775
Residential	Resd - 1 Dwell	7	MAORI ROAD		0	380235	1384
Residential	Resd - 1 Dwell	9	MAORI ROAD		0	380269	4436
Residential	Resd - 1 Dwell	13	MAORI ROAD		0	380260	1378
Residential	Resd - 1 Dwell	15	MAORI ROAD		0	380261	1376
Residential	Resd - 1 Dwell	17	MAORI ROAD		0	380285	1374
Residential	Resd - 1 Dwell	18	MAORI ROAD		0	380244	1407
Residential	Resd - 1 Dwell	19	MAORI ROAD		0	380281	1372
Residential	Resd - 1 Dwell	20	MAORI ROAD		0	380275	1404
Residential	Resd - 1 Dwell	23	MAORI ROAD		0	380279	1370
Residential	Resd - 1 Dwell	30	MAORI ROAD		0	380277	4209
Residential	Resd - 1 Dwell	3A	MAORI ROAD		0	380242	2882
Residential	Resd - 1 Dwell	5A	MAORI ROAD		0	380243	1386
Residential	Resd - 1 Dwell	7A	MAORI ROAD		0	380234	2726
Residential	Resd - 1 Dwell	9A	MAORI ROAD		0	380270	5066
Residential	Resd - 1 Dwell	1	OAKBURN ROAD		0	380098	1935
Residential	Resd - 2 Dwell	5	OAKBURN ROAD		0	380096	1934
Residential	Resd - 1 Dwell	2	ROBINSON AVENUE		0	380131	4182
Residential	Resd - 1 Dwell	3	ROBINSON AVENUE		0	960677	8062

CATEGORY	USE DESCRIPTION	St No.	Street	Unit No	Sect ID	LIS Key	ERF No
Residential	Resd - 1 Dwell	5	ROBINSON AVENUE		0	380126	1319
Residential	Resd - 1 Dwell	6	ROBINSON AVENUE		0	380143	1337
Residential	Resd - 1 Dwell	7	ROBINSON AVENUE		0	380125	4311
Residential	Resd - 1 Dwell	8	ROBINSON AVENUE		0	380145	1341
Residential	Resd - 1 Dwell	9	ROBINSON AVENUE		0	380123	3266
Residential	Resd - 1 Dwell	10	ROBINSON AVENUE		0	380102	1342
Residential	Resd - 1 Dwell	12	ROBINSON AVENUE		0	380103	2406
Residential	Resd - 1 Dwell	1	SANDY BAY ROAD		0	380046	1869
Residential	Resd - 2 Dwell	3	SANDY BAY ROAD		0	380059	1868
Residential	Resd - 1 Dwell	4	SANDY BAY ROAD		0	379988	1874
Residential	Resd - 1 Dwell	5	SANDY BAY ROAD		0	380051	1867
Residential	Resd - 1 Dwell	6	SANDY BAY ROAD		0	379990	1873
Residential	Resd - 2 Dwell	7	SANDY BAY ROAD		0	380006	1866
Residential	Resd - 1 Dwell	8	SANDY BAY ROAD		0	379991	1872
Residential	Resd - 2 Dwell	10	SANDY BAY ROAD		0	379994	1871
Residential	Resd - 2 Dwell	12	SANDY BAY ROAD		0	380002	1870
Residential	Resd - 2 Dwell	1	SIMPSON ROAD		0	380231	1408
Residential	Resd - 1 Dwell	3	SIMPSON ROAD		0	380232	1406
Residential	Resd - 1 Dwell	59	SIMPSON ROAD		0	380253	1357
Residential	Resd - 1 Dwell	1	ST MARKS ROAD		0	380199	2003
Residential	Resd - 1 Dwell	3	ST MARKS ROAD		0	380220	2002
Residential	Resd - 2 Dwell	4	ST MARKS ROAD		0	778562	6083
Residential	Resd - 1 Dwell	5	ST MARKS ROAD		0	380219	2001
Residential	Resd - 1 Dwell	6	ST MARKS ROAD		0	778561	6082
Residential	Resd - 1 Dwell	8	ST MARKS ROAD		0	380223	1991
Residential	Resd - 1 Dwell	10	ST MARKS ROAD		0	55064382	10098
Residential	Resd - 2 Dwell	12	ST MARKS ROAD		0	380225	1993
Residential	Resd - 1 Dwell	6	STEENWAYS ROAD		0	380114	1912
Residential	Resd - 1 Dwell	8	STEENWAYS ROAD		0	380116	1911

CATEGORY	USE DESCRIPTION	St No.	Street	Unit No	Sect ID	LIS Key	ERF No
Residential	Resd - 1 Dwell	9	STEENWAYS ROAD		0	380076	1928
Residential	Resd - 1 Dwell	10	STEENWAYS ROAD		0	380115	1910
Residential	Resd - 1 Dwell	11	STEENWAYS ROAD		0	380077	1927
Residential	Resd - 1 Dwell	12	STEENWAYS ROAD		0	380120	1909
Residential	Resd - 1 Dwell	13	STEENWAYS ROAD		0	380078	1926
Residential	Resd - 2 Dwell	14	STEENWAYS ROAD		0	380121	1908
Residential	Resd - 1 Dwell	15	STEENWAYS ROAD		0	380075	1925
Residential	Resd - 1 Dwell	17	STEENWAYS ROAD		0	380074	1924
Residential	Resd - 2 Dwell	19	STEENWAYS ROAD		0	380079	1923
Residential	Resd - 1 Dwell	21	STEENWAYS ROAD		0	380062	1922
Residential	Resd - 1 Dwell	23	STEENWAYS ROAD		0	380063	1921
Residential	Resd - 2 Dwell	2	SUNSET AVENUE		0	380047	2359
Residential	Resd - 1 Dwell	3	SUNSET AVENUE		0	380004	2353
Residential	Resd - 2 Dwell	5	SUNSET AVENUE		0	22718328	10044
Residential	Resd - 1 Dwell	8	SUNSET AVENUE		0	380007	5723
Residential	Resd - 2 Dwell	9	SUNSET AVENUE		0	22717977	10043
Residential	Resd - 2 Dwell	10	SUNSET AVENUE		0	379995	7839
Residential	Resd - 1 Dwell	12	SUNSET AVENUE		0	379996	1862
Residential	Resd - 2 Dwell	13	SUNSET AVENUE		0	379997	2347
Residential	Resd - 1 Dwell	14	SUNSET AVENUE		0	380003	2367
Residential	Resd - 1 Dwell	16	SUNSET AVENUE		0	379979	2366
Residential	Resd - 2 Dwell	17	SUNSET AVENUE		0	380001	2345
Residential	Resd - 1 Dwell	18	SUNSET AVENUE		0	379978	2365
Residential	Resd - 1 Dwell	19	SUNSET AVENUE		0	379986	2344
Residential	Resd - 1 Dwell	20	SUNSET AVENUE		0	379985	2364
Residential	Resd - 1 Dwell	21	SUNSET AVENUE		0	380008	2348
Residential	Resd - 1 Dwell	23	SUNSET AVENUE		0	380040	2343
Residential	Resd - 2 Dwell	24	SUNSET AVENUE		0	379973	2362
Residential	Resd - 1 Dwell	25	SUNSET AVENUE		0	380041	2342

CATEGORY	USE DESCRIPTION	St No.	Street	Unit No	Sect ID	LIS Key	ERF No
Residential	Resd - 1 Dwell	26	SUNSET AVENUE		0	1082302	9884
Residential	Resd - 1 Dwell	27	SUNSET AVENUE		0	380042	2341
Residential	Resd - 1 Dwell	28	SUNSET AVENUE		0	380024	2338
Residential	Residential with 3 Dwellings	29	SUNSET AVENUE		0	380043	2340
Residential	Resd - 1 Dwell	30	SUNSET AVENUE		0	380020	2337
Residential	Resd - 1 Dwell	31	SUNSET AVENUE		0	380028	2321
Residential	Resd - 2 Dwell	32	SUNSET AVENUE		0	380038	2336
Residential	Resd - 1 Dwell	33	SUNSET AVENUE		0	380031	2322
Residential	Resd - 2 Dwell	34	SUNSET AVENUE		0	380035	2335
Residential	Resd - 1 Dwell	35	SUNSET AVENUE		0	380037	2323
Residential	Resd - 1 Dwell	36	SUNSET AVENUE		0	380034	2334
Residential	Resd - 1 Dwell	37	SUNSET AVENUE		0	380019	2324
Residential	Resd - 1 Dwell	38	SUNSET AVENUE		0	380044	2333
Residential	Resd - 1 Dwell	39	SUNSET AVENUE		0	380018	2325
Residential	Resd - 1 Dwell	40	SUNSET AVENUE		0	380045	2332
Residential	Resd - 2 Dwell	41	SUNSET AVENUE		0	380016	2317
Residential	Resd - 1 Dwell	42	SUNSET AVENUE		0	380032	2331
Residential	Resd - 2 Dwell	43	SUNSET AVENUE		0	380017	2318
Residential	Resd - 1 Dwell	44	SUNSET AVENUE		0	380033	2330
Residential	Resd - 1 Dwell	46	SUNSET AVENUE		0	380039	2329
Residential	Resd - 1 Dwell	48	SUNSET AVENUE		0	380021	2328
Residential	Resd - 1 Dwell	50	SUNSET AVENUE		0	380023	2327
Residential	Resd - 2 Dwell	52	SUNSET AVENUE		0	380025	2326
Residential	Resd - 2 Dwell	54	SUNSET AVENUE		0	380022	2313
Residential	Resd - 2 Dwell	56	SUNSET AVENUE		0	380036	2314
Residential	Resd - 1 Dwell	58	SUNSET AVENUE		0	380029	2315
Residential	Resd - 1 Dwell	60	SUNSET AVENUE		0	380026	2316
Residential	Resd - 2 Dwell	19E	SUNSET AVENUE		0	379999	2346