

ITEM NUMBER: C 68/03/24

*RECOMMENDATION FROM THE EXECUTIVE MAYOR: 19 MARCH 2024*

**MC 52/03/24 APPLICATION TO EXTEND THE TERM OF THE LLANDUDNO SPECIAL RATING AREA (LLANDUDNO SRA) FROM 1 JULY 2024 TO 30 JUNE 2029 (LSU Q2465)**

It is **RECOMMENDED** that:

- (a) Council approve, in terms of section 27 of the City Improvement District By-law, the extension of the Llandudno Special Rating Area (Llandudno SRA) term from 1 July 2024 to 30 June 2029.
- (b) Council approve the Llandudno SRA's new 5-year Business Plan for the period 1 July 2024 to 30 June 2029.
- (c) The City of Cape Town imposes the levying of an additional rate on properties in the Llandudno SRA from 1 July 2024 in terms of section 22(1)(b) of the Local Government: Municipal Property Rates Act (MPRA), Act 6 of 2004.



## REPORT TO MAYCO AND COUNCIL

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### 1. ITEM NUMBER: MC 52/03/24

#### **APPLICATION TO EXTEND THE TERM OF THE LLANDUDNO SPECIAL RATING AREA (LLANDUDNO SRA) FROM 1 JULY 2024 TO 30 JUNE 2029**

*AANSOEK OM DIE TERMYN VAN DIE LLANDUDNO -SPESIALE-AANSLAGGEBIED (LLANDUDNO SRA) VAN 1 JULIE 2024 TOT 30 JUNIE 2029 TE VERLENG*

**ISICELO SOKWANDISWA KWEXESHA LOKUSEBENZA KOMMANDLA ONGEERHAFU EZIZODWA WASELLANDUDNO (LLANDUDNO SRA) UKUSUSELA NGOWO1 KWEYEKHALA 2024 UKUYA KOWAMA30 KWEYESILIMELA 2029**

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**RECOMMENDATION FROM THE SPATIAL PLANNING AND ENVIRONMENT PORTFOLIO COMMITTEE: 7 MARCH 2024 (SPE 10/03/24)**

Not delegated: for decision by Council:

It is recommended that:

- a) Council approve, in terms of section 27 of the City Improvement District By-law, the extension of the Llandudno Special Rating Area (Llandudno SRA) term from 1 July 2024 to 30 June 2029.
- b) Council approve the Llandudno SRA's new 5-year Business Plan for the period 1 July 2024 to 30 June 2029.
- c) The City of Cape Town imposes the levying of an additional rate on properties in the Llandudno SRA from 1 July 2024 in terms of section 22(1)(b) of the Local Government: Municipal Property Rates Act (MPRA), Act 6 of 2004.

**ISINDULULO ESISUKA KWIKOMITI YOCWANGCISO LWEMIHLABA  
ENGAMABALA NOKUSINGQONGILEYO: 7 EYOKWINDLA 2024 (SPE  
10/03/24)**

Azigunyaziswanga: isigqibo seseBhunga:

Kundululwe ukuba:

- a) IBhunga maliphumeze, ngokwecandelo ngokwecandelo 27 loMthetho kaMasipala weSithili soPhuculo lweSixeko, ukwandiswa kwexesha lokusebenza koMmandla ongeeRhafu eziZodwa waseLlandudno (Llandudno SRA) ukususela ngowo1 kweyeKhala 2024 ukuya kowama30 kweyeSilimela 2029.
- b) iBhunga maliphumeze isiCwangciso esitsha seNdlela yokuSebenza seminyaka emihlanu seLlandudno SRA kwisithuba esisusela ngowo1 kweyeKhala 2024 ukuya kowama30 kweyeSilimela 2029.
- c) ISixeko saseKapa masinyanzelise umrhumo olixabiso elongezelelekileyo kwiipropati zikwiLlandudno SRA ukususela ngowo1 kweyeKhala 2024, gokungqinelana necandelo22(1)(b) loMthetho wobuRhulumente boMmandla ongaMaxabiso eePropati zikaMasipala (MPRA), uMthetho 6 wango2004.

**AANBEVELING VAN DIE PORTEFEULJEKOMITEE OOR RUIMTELIKE  
BEPLANNING EN OMGEWING : 7 MAART 2024 (SPE 10/03/24)**

Nie gedelegeer nie: vir besluitneming deur die Raad:

Daar word aanbeveel dat:

- a) Die Raad ingevolge artikel 27 van die Verordening op Stadsverbeteringsdistrikte, die termynverlenging van die Llandudno-spesiale-aanslaggebied (Llandudno SRA) van 1 Julie 2024 tot 30 Junie 2029 goedkeur.
- b) Die Raad die Llandudno SRA se nuwe vyfjaarsakeplan vir die tydperk 1 Julie 2024 tot 30 Junie 2029 goedkeur.
- c) Die Stad Kaapstad vanaf 1 Julie 2024 bykomende eiendomsbelasting op eiendomme in die Llandudno SRA hef ingevolge artikel 22(1)(b) van die Wet op Plaaslike Regering: Munisipale Eiendomsbelasting (MPRA), Wet 6 van 2004.

DATE: 07 MARCH 2024

REPORT TO: SPATIAL PLANNING AND ENVIRONMENT PORTFOLIO COMMITTEE

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1. ITEM NUMBER **SPE 10/03/23**

2. SUBJECT

**APPLICATION TO EXTEND THE TERM OF THE LLANDUDNO SPECIAL RATING AREA (LLANDUDNO SRA) FROM 1 JULY 2024 TO 30 JUNE 2029**

**AANSOEK OM DIE TERMYN VAN DIE LLANDUDNO -SPESIALE-AANSLAGGEBIED (LLANDUDNO SRA) VAN 1 JULIE 2024 TOT 30 JUNIE 2029 TE VERLENG**

**ISICELO SOKWANDISWA KWEXESHA LOKUSEBENZA KOMMANDLA ONGEERHAFU EZIZODWA WASELLANDUDNO (LLANDUDNO SRA) UKUSUSELA NGOWO1 KWEYEKHALA 2024 UKUYA KOWAMA30 KWEYESILIMELA 2029**

**Q2465**

3. DELEGATED AUTHORITY

In terms of section 27 of the City Improvement District By-law, 2023

This report is FOR DECISION BY

☐ **Committee name** : Spatial Planning and Environment Directorate (For Support)

☐ The Executive Mayor together with the Mayoral Committee (MAYCO)

☒ Council

4. DISCUSSION

The Llandudno Special Rating Area (Llandudno SRA), was established in 2014 and is now applying for their third term as the current term expires on 30 June 2024.

In terms of section 27 of the City Improvement District By-law - promulgated as per Provincial Notice No. 8743, Council received an application to extend the term of the Llandudno SRA from 1 July 2024 to 30 June 2029 (attached as annexure A).

The new Business Plan consists of a Motivation Report that defines the need and framework required to provide supplementary municipal services, an Implementation Plan proposing relevant action steps to implement the services and the 5-year Budget which reflects the funding required to provide these services (attached as annexure B).

The Business Plan proposes a continuation of the same services as implemented during previous years with a year-on-year increase of 6.5% in the additional rates required to fund the budget without compromising service delivery.

The Llandudno SRA budget is funded by the property owners (additional rate payers) and collected by the City in a sustainable manner as additional rates. This is as per the Municipal Property Rates Act (MPRA) section 22, which facilitates some cross subsidisation as contributions are proportionately based on property values. The required additional rates are modelled before finalisation of the new Business Plan to ensure affordability and sustainability in continued service delivery.

In terms of section 27(2)(b) of the CID By-law, members of the management body, additional rate payers and the local community must be notified and included in a consultation process before the renewal application is submitted to the City. Accordingly, the Annual General Meeting (AGM) held on 04 December 2023 was advertised in two daily newspapers on 10 November 2023 and a notice with the agenda was sent to all additional rate payers and stakeholders (refer annexure C). The term extension formed part of the agenda of the AGM and all relevant documents were made available through the Llandudno SRA website.

The term extension as per the new Llandudno SRA Business Plan (1 July 2024 to 30 June 2029) was supported and unanimously approved by the members of the Llandudno SRA as per the AGM draft minutes (refer annexure D) as informed through the successes achieved in the previous term as evidenced in their Annual Report.

The application was available to members of the management body, additional rate payers and local community for inspection, requesting them to make written comment or objection. No objections or comments were received and therefore no further amendments were made to the Business Plan. (refer annexure E)

A memo was sent to all relevant Service Departments requesting them to review the new Business Plan and submit comments to ensure service delivery alignment in terms of the IDP. All the comments received are recorded in annexure F and sent to the Llandudno SRA for consideration and further engagement with the Service Departments.

A nil response from the other Departments consulted means that the proposed new Llandudno SRA Business Plan is not in conflict with the functions of the respective Departments with whom they will interact should the application to extend the term be successful.

4.1. Financial Implications    ☒ None    ☐ Opex    ☐ Capex

☐ Capex: New Projects

☐ Capex: Existing projects requiring additional funding

☐ Capex: Existing projects with no additional funding requirements

4.2. Policy and Strategy ☐ Yes ☒ No

4.3. Legislative Vetting ☐ Yes ☒ No

4.4. Legal Implications ☐ Yes ☒ No

4.5. Staff Implications ☐ Yes ☒ No

4.6. Risk Implications ☐ Yes The risks for approving and/or not approving the recommendations are listed below:

☒ No Report is for decision and has no risk implications.

☐ No Report is for noting only and has no risk implications.

4.7. POPIA Compliance ☒ Yes It is confirmed that this report has been checked and considered for POPIA compliance.

## 5. RECOMMENDATIONS

Not delegated: for decision by Council:

It is recommended that:

- a) Council approve, in terms of section 27 of the City Improvement District By-law, the extension of the Llandudno Special Rating Area (Llandudno SRA) term from 1 July 2024 to 30 June 2029.
- b) Council approve the Llandudno SRA's new 5-year Business Plan for the period 1 July 2024 to 30 June 2029.
- c) The City of Cape Town imposes the levying of an additional rate on properties in the Llandudno SRA from 1 July 2024 in terms of section 22(1)(b) of the Local Government: Municipal Property Rates Act (MPRA), Act 6 of 2004.

Nie gedelegeer nie: vir besluitneming deur die Raad:

Daar word aanbeveel dat:

- a) Die Raad ingevolge artikel 27 van die Verordening op Stadsverbeteringsdistrikte, die termynverlenging van die Llandudno-spesiale-aanslaggebied (Llandudno SRA) van 1 Julie 2024 tot 30 Junie 2029 goedkeur.
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Azigunyaziswanga: isiqqibo seseBhunga:

Kundululwe ukuba:

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## ANNEXURES

Annexure A:	Application letter
Annexure B:	Llandudno SRA Business Plan for the period 1 July 2024 to 30 June 2029
Annexure C:	AGM advertisements and notice with the agenda
Annexure D:	Llandudno SRA AGM draft minutes
Annexure E:	Comments and Objections
Annexure F:	Service Departments Memo and Business Plan comments

## FOR FURTHER DETAILS CONTACT

NAME	Joepie Joubert	CONTACT NUMBER	021 400 5138
E-MAIL ADDRESS	Joepie.Joubert@capetown.gov.za		
DIRECTORATE	Spatial Planning and Environment	FILE REF No	Spatial Planning and Environment-Urban Regeneration(000000525482)



## Approval Form

Supported for inclusion on the agenda



### APPLICATION TO EXTEND THE TERM OF THE LLANDUDNO SPECIAL RATING A

**Report Reference:** 525482  
**Meeting:** Section 79 Portfolio Committee - Spatial Planning and Environment  
**Meeting Date:** 07.03.2024  
**Meeting Venue:** Committee Room D  
  
**Contact Person:** Nonhlanhla Ngubane  
**Contact Telephone:** 0214004195  
**Contact Email:** NONHLANHLA.NGUBANE@CAPETOWN.GOV.ZA

Item	Section	Approver	Approval	Approved Date	Approver Comments
01	Author	JOEPIE JOUBERT	Approved	16.02.2024 17:19:13	
02	Director/Directorate Support Manager/Chief	JOEPIE JOUBERT	Approved	16.02.2024 17:20:10	
03	Executive Director	Robert McGaffin	Approved	16.02.2024 17:23:10	
04	Legal Compliance	Joan Mari Holt	Approved with Comments	21.02.2024 15:34:25	Certified as legally compliant based on the contents of the repo

**ECS Officer:**

<p style="text-align: center;"><b>APPLICATION LETTER FOR EXTENSION OF THE CID TERM</b></p>
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Attention: Mr Joepie Joubert

Directorate: Spatial Planning and Environment  
Department: Urban Regeneration  
Branch: City Improvement Districts  
City of Cape Town  
8th Floor  
12 Hertzog Boulevard  
CAPE TOWN  
8000

**25 January 2024**

Dear Sir,

**RE: Application for the extension of term of the Llandudno Special Rating Area NPC (the “Llandudno SRA”)**

1. The Llandudno Special Rating Area NPC hereby wish to apply for City Council approval of the extension of the CID term for the period 2024 – 2029.
2. This application is made to Council in terms of Section 27(2) of the City of Cape Town's: City Improvement District By-Law, 2023.
3. The strategic focus areas of the new Business Plan are:
  - 3.1. improving public safety;
  - 3.2. maintaining and cleansing of public areas including, but not limited to cleaning of road verges and illegal dumping;
  - 3.3. environmental development including, but not limited to, beautification, greening, landscaping, treeing and upgrading of public spaces;
  - 3.4. promoting social and economic development in an environmentally sustainable manner; and

- 3.5. managing the Llandudno Special Rating Area NPC in an efficient and cost effective manner which facilitates accountability to the community.
4. In support of the application, the following compulsory documentation is attached:
  - 4.1. The new Business Plan (Motivation report, Implementation plan and Budget), marked "B";
  - 4.2. Advertisements and notices of the Annual General Meeting (AGM), marked "C"; and
  - 4.3. Resolution as per the draft AGM minutes, marked "D" confirming the members approval of:
    - o the new 5-year Business Plan; and
    - o to continue for a further 5-years.

We trust that this application will meet with the City Council's approval and thank you for your kind consideration thereof.

Yours faithfully,



---

Marguerite Loubser  
Chairperson

# LLANDUDNO SPECIAL RATING AREA BUSINESS PLAN

## 1 JULY 2024 TO 30 JUNE 2029



This document was prepared by the Board of Directors of Llandudno CID

J Aufrichtig W Corbett J Crowther R Curtis M Greig A Jakins M Loubser A McNulty I Scott

In accordance with the City of Cape Town City Improvement District By-Law ('CID By-Law') as promulgated on 13 April 2023 and City Improvement District Policy ('CID Policy') as approved by Council on 8 December 2022

This Business Plan is available at [www.llandudno.org.za](http://www.llandudno.org.za)

#### CID information:

Name:  
Contact:  
Proposed commencement date  
(of extension of term):  
Website:

Llandudno Special Rating Area (LSRA)  
[info@llandudno.org.za](mailto:info@llandudno.org.za)

1 July 2024  
[www.llandudno.org.za](http://www.llandudno.org.za)

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## PART A: MOTIVATION REPORT

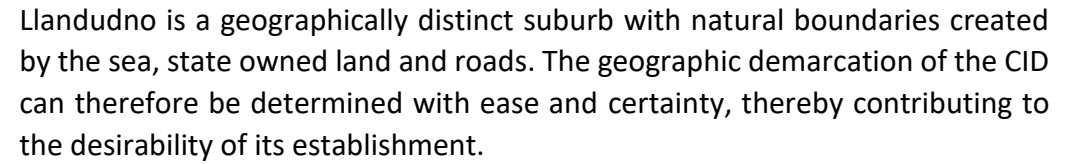
### 1. INTRODUCTION

The community highly values the exceptionally beautiful natural surrounds and aspires to preserve the quality of life and the overall ambience of the unique Llandudno suburb and to facilitate the safe and enjoyable use by the community, visitors and tourists of the Llandudno beach (currently with internationally acclaimed Blue Flag status) and the public areas. The Llandudno Special Rating Area NPC was formally established in 2015 and have focused on the following areas:

- security and monitoring of public open spaces,
- liaison with the relevant City departments to address infrastructure maintenance and repairs,
- the provision of additional cleaning services as a supplementary to existing municipal services, alien removal and fire break maintenance and
- communication within the community of community related matters.

With its renewal term imminent, it is proposed that these main areas of focus be retained, although the extent, content and budget allocation for the different areas will change as set out in the proposed budget.





**Eastern Boundary:** Victoria Road, Apostle Battery, Table Mountain National Park



### **3. LLANDUDNO CID MISSION**

The mission of the Llandudno CID is to implement a strategy to ensure public safety and to enhance the environmental cleanliness and integrity of the suburb.

### **4. LLANDUDNO CID VISION**

The vision is to maintain a clean, well-managed and safe area that attracts investment and protects property values.

### **5. LLANDUDNO CID GOALS**

- Improving public safety significantly by means of proactive visible patrolling of public open spaces, cooperation with other security service providers in the area, SAPS and Neighbourhood Watch Organisations
- Creation of a safe and clean public environment by supplementing municipal maintenance, cleaning of streets, pavements and public spaces
- Environmental upgrades (beautifying and upgrading public spaces, removal of alien vegetation)
- Actively monitor and liaise with relevant City departments to maintain and repair infrastructure
- Promoting social and economic development
- Effectively manage the Llandudno CID area

### **6. PROPOSED SERVICES**

The main focus areas of the Llandudno CID are:

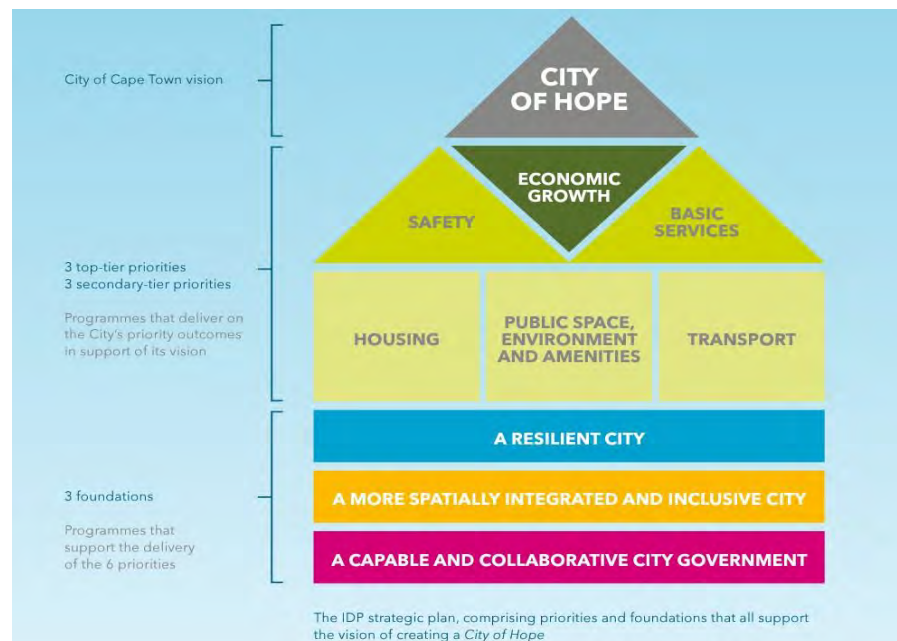
- Management of Llandudno CID operations
- The provision of public safety and security measures on public areas
- Cleaning and environmental upgrade of the area
- Liaison with the City to enhance maintenance and repair of infrastructure
- Effective communication with residents and property owners in the area



## 7. CONSISTENCY WITH INTEGRATED DEVELOPMENT PLAN (IDP) OF THE CITY OF CAPE TOWN

The IDP of the City rests on 3 foundations, 3 second-tier priorities and 3 top-tier priorities. Together this supports the vision for the City of Cape Town's City of Hope. The IDP is based on the City's 16 objectives linked to its priorities and foundations. The LSRA's supplementary services are consistent with the City's IDP objectives with specific reference to the following programmes:

- **Safety.** The Public Safety plan supports effective Law Enforcement to make communities safer and this is supported using technology such as CCTV. The Public Safety plan also strengthens safety partnerships, thereby aiming for a holistic crime prevention programme as noted in Objective 5 and 6 of the IDP.
- **Economic Growth.** The LSRA is working towards the continuous development and improvement of the urban environment through public safety, cleaning, urban management, and social initiatives, all aimed at safeguarding and growing the existing businesses and economic opportunities thereby maintaining and creating employment opportunities. A well-maintained and managed area stimulates investment and LSRA therefore directly supports further economic growth.



- **Cleaning and the environment.** The LSRA's urban cleaning, maintenance, and recycling plan supports the objectives of a healthy and sustainable environment. This is specifically aimed at the public space and amenities of the City, creating safe, quality public spaces whilst supporting environmental sustainability.
- **Urban Maintenance.** The LSRA's urban maintenance work also supports Objective 13 in the IDP through the maintenance of road and associated infrastructure thereby creating a better environment for pedestrians, cyclists, and vehicles alike.
- **Social Development.** The LSRA supports the City's Social Upliftment Strategies to find lasting solutions for Social Development, which includes supporting individuals to move from the street into places of safety, support NGOs that provide social services and where possible create employment opportunities.

Each of these priorities and objectives are considered within each of the main service areas of the LSRA business plan and highlighted in each section.

## 8. IMPROVING PUBLIC SAFETY

The Llandudno CID has developed a comprehensive and integrated public safety plan for the area, which is reviewed and updated quarterly if needed. This public safety plan includes cooperation and consultation with the following entities/organisations:

- South African Police Services (SAPS)
- Hout Bay Neighbourhood Watch
- Community Crime Prevention
- City of Cape Town Safety and Security Directorate (including Law Enforcement)
- Security Service Providers in the area.

The Llandudno CID aims to work towards a safe public space within the area and has installed extensive CCTV and LPR camera network to improve public safety, to establish effective vehicle patrols and CCTV and LPR coverage of entry points in the Llandudno CID area and to intensify public safety services throughout the year.

The installation and operation of AI-driven CCTV and LPR cameras at strategic areas assist with crime prevention will complement the role of the City of Cape Town Law Enforcement agency with emphasis on compliance of the municipal by-laws as mandated by the Constitution of South Africa 1996 and with the SAPS focus on the Criminal Procedure Act 51 of 1977. Section 152 of the Constitution of South Africa 1996 provides the objectives of local government which states in section 152(1)(d) that one of the objects of local government is to provide a safe and healthy environment. Safety and security remains one of the main objectives of the IDP. The final location of the cameras has been determined in conjunction with the help by volunteers and board members in consultation with the service provider for optimal placement in the Llandudno CID area. The number of cameras required forms part of an ongoing needs-based assessment by the Llandudno CID Board of Directors and the service provider. The management of advanced camera systems are being operated as follows: CCTV and LPR Cameras will be linked via the internet to a control room under the direction of the Llandudno CID Board and in cooperation with the City's Metro Police – CCTV & Radio Branch. Approximately 200 CCTV/LPR cameras will be installed.

The Llandudno CID has appointed a service provider who is registered at the Private Security Industry Regulatory Authority (PSIRA). Two vehicle patrols in the Llandudno CID area on a 24-hour basis, 7 days a week.

Where appropriate, additional cameras are funded by means of donations.

The proposed services and projects will support the City of Cape Town's IDP, Safety – by enhancing the public safety in the area for the benefit of the community and contributing to Objectives 5 (Effective law enforcement to make communities safer) and 6 (Strengthen partnerships for safer

communities).

The cost of the proposed public safety service during the five-year term is summarized below.

Description	Year 1 2024/25	Year 2 2025/26	Year 3 2026/27	Year 4 2027/2028	Year 5 2028/29	Total expenditure
	R	R	R	R	R	R
Public Safety	3 249 811	3 249 811	3 412 302	3 582 917	3 762 063	17 256 904
Public Safety – CCTV Monitoring	572 768	601 406	631 477	663 051	696 203	3 165 905

## 9. MAINTENANCE AND CLEANSING

The Llandudno CID communicates and collaborates with various departments of the City of Cape Town to ensure adequate maintenance of drains, street surfaces, road markings, signage and provision of infrastructural services. Community participation in this process will be actively encouraged. Service requests (C3) reports are lodged with the City to report infrastructure defects. A board member serves as liaison with the City officials in this regard.

A Llandudno CID board member, in conjunction with an independent contractor manages maintenance and public cleaning services in the area.

- The supplementary cleansing services are conducted 2-3 days per week. This will be executed by an appointed cleansing service provider tasked to work in conjunction with the relevant City's Waste Services Department to:
  - Decrease waste and grime in the area through a sustainable cleansing programme by providing additional street sweeping, waste picking and additional servicing of green bins in all the public areas of the Llandudno CID; and
  - conduct its work on a weekly cycle covering the Llandudno CID area.
- The Llandudno CID aims to keep our beach, streets and public areas in the Llandudno area clean and in good condition.
- The Llandudno CID NPC management has developed a comprehensive cleansing and fire risk mitigation strategy in conjunction with the appointed service provider and the relevant City departments to establish the most effective cleansing and fire risk mitigation plan for the Llandudno CID area. The strategy will support existing waste management and fire risk management services, identify specific management problems and areas, and assist in developing waste management and cleansing plans for the area, including marine outfall and sewerage problems on the beaches.

- Graffiti removal as and when needed
- Improvement in public play park
- Kerb, bollard and paving reinstatements
- Storm water drain cleaning when required

Description	Year 1 2024/25	Year 2 2025/26	Year 3 2026/27	Year 4 2027/2028	Year 5 2028/29	Total expenditure
	R	R	R	R	R	R
Cleaning	277 200	291 060	305 613	320 894	336 938	1 531 705
Urban Maintenance	100 000	100 000	100 000	100 000	100 000	500 000

## 10. ENVIRONMENTAL DEVELOPMENT

The incomparable natural beauty of the Llandudno CID area with its abundant environmental wealth is the area's greatest asset. Supplementary interventions through coordinated management of the Llandudno CID area have measures in place to further improve the area and joint efforts will ensure that the Llandudno area continues to be a desirable investment and tourism destination. The Llandudno CID also assists with maintaining verges, upgrading public benches and improving playgrounds, public toilets and public open spaces in the Llandudno CID area. Independent contractors attend to recycling in the area twice a month. Alien removal and the maintenance of fire breaks are maintained by independent contractors, community interventions as well as liaison with SANParks and City of Cape town.

A Llandudno CID board member, in conjunction with an independent contractor manages maintenance and public cleaning services in the area.

- Greening, tree pruning and landscaping where appropriate
- Recycling is currently implemented in Llandudno CID and is removed by subcontractor appointed by the City twice monthly as part of the regular waste removal that occurs weekly.

Description	Year 1 2024/25	Year 2 2025/26	Year 3 2026/27	Year 4 2027/2028	Year 5 2028/29	Total expenditure
	R	R	R	R	R	R
Environmental upgrade	100 000	100 000	100 000	100 000	100 000	500 000

## **11. SOCIAL AND ECONOMIC DEVELOPMENT**

The implementation of the environmental and cleaning initiatives creates employment opportunities within the area. The Llandudno CID liaises closely with the Lifesaving Clubs, especially during summer months to address visitor safety to the beach areas. As this is done on a volunteer basis, no budget has been allocated to this aspect.

## **12. COMMUNICATION**

Communication with the Llandudno CID members takes place via:

- E-mailed quarterly newsletters
- General and zone-specific WhatsApp groups
- Website: [www.llandudno.org.za](http://www.llandudno.org.za)
- E-mail Address: [sra@llandudno.org.za](mailto:sra@llandudno.org.za)
- Facebook: @Llandudnoorganised
- Advertisements for formal meetings in two daily newspapers.

One of the board members has assumed responsibility for this aspect.

Community activities will encourage and develop a sense of community cohesion and promote an awareness of neighbourhood.

The Llandudno CID interacts with civic stakeholders, including Llandudno Primary School, the Llandudno Lifesaving Club, and the Llandudno Sports Club.

The Llandudno CID annually updates its database of members' and stakeholders' contact details so that cost effective e-mail communication can be maintained and more property owners can be encouraged to become members within the requirements of the POPIA.

The Llandudno CID aims to maintain the good relationships with the media.

The Llandudno CID has also embarked on a process to establish a community centre at the entrance to Llandudno, on the corner of Llandudno and Victoria Roads to service as a community information centre and notice board, to provide ablution facilities to contractors, to provide for the storage of environmental cleaning equipment, and to provide back up equipment for security monitoring equipment. This initiative will be funded by way of donations, so will not form part of the budget. It is envisaged that the proposed structure will look like this:



Description	Year 1 2024/25	Year 2 2025/26	Year 3 2026/27	Year 4 2027/2028	Year 5 2028/29	Total expenditure
	R	R	R	R	R	R
Communications Expenditure (Advertising Costs)	7 350	8 000	8 400	8 820	9 260	41 830

### **13. MANAGEMENT STRUCTURE**

The Llandudno CID is managed by a Board of Directors, elected annually at the Annual General Meeting by the members of the Llandudno CID. The Board manages the Non-profit Company which is responsible for the management of the CID, within the framework of the approved business plan and oversees the implementation thereof.

The Elected Board members take responsibility for the various portfolios in the company and regular board meetings (held quarterly, or more

frequently if required) allow the directors to review current operations and apply corrective measures as required. The current board members and portfolio allocations are as follows:

Jody Aufrichtig	Special projects	<a href="mailto:jody@orangestreet.co.za">jody@orangestreet.co.za</a>
Wesley Corbett	Security	<a href="mailto:runready2@yahoo.com">runready2@yahoo.com</a>
Carel De Ridder (alternate)	Security	<a href="mailto:carel.deridder@gmail.com">carel.deridder@gmail.com</a>
Adv Mark Greig	Legal	<a href="mailto:markgreig@capebar.co.za">markgreig@capebar.co.za</a>
Andrew Jakins	Special projects/security	<a href="mailto:ajakins@adpgroup.com">ajakins@adpgroup.com</a>
Marguerite Loubser	Chair	<a href="mailto:kikiloubser@gmail.com">kikiloubser@gmail.com</a>
Andrew McNulty	Infrastructure	<a href="mailto:andrewamcnulty@gmail.com">andrewamcnulty@gmail.com</a>
Ian Scott	Treasurer	<a href="mailto:iscott@bdo.co.za">iscott@bdo.co.za</a>
Robert Curtis	Communication	<a href="mailto:robertbcurtis@gmail.com">robertbcurtis@gmail.com</a>
Jonathan Crowther	Cleansing and environmental management/upgrade	<a href="mailto:jonathanc@jcrowther.net">jonathanc@jcrowther.net</a>

All of the above is subject to monitoring and oversight by various departments in the City of Cape Town. The CID Branch also advises on administrative and governance compliance.

An Annual General Meeting is held every year to review the performance of the CID and to confirm the mandate of the members. The budget and implementation plan for the next year is also presented and discussed for approval at the AGM. The AGM also provides the opportunity to elect new directors to serve on the board of the NPC.

The LSRA's governance structures ensure an open and transparent approach in the way public money is used for the benefit of the community.

#### **14. 5 YEAR BUDGET OF THE LLANDUDNO CID**

The 5-year budget for the implementation and operations of the Llandudno CID is set out in Annexure A. It reflects the identified needs of the Llandudno CID operations in as cost effective a manner as possible. Income in the form of additional rates will be derived from all properties in the area and this attracts VAT.

Should property owners receive partial or full relief in respect of rates they would enjoy full exemption from payment of any Llandudno CID additional property rates. It is however incumbent on the property owner to seek such relief from the City under the City's Rates Policy.

## 15. FINANCIAL IMPACT OF CID

The steady increase in the budget is based on an average 6.5% escalation.

In line with the City's City Improvement District Policy (CID Policy), the Llandudno CID management annually prepares an overall budget for the year based on the specific needs of the area as set out in the Business Plan.

The budget is funded by the property owners through an additional property rate levied on the

municipal valuation of all properties within the CID boundary. Additional property rates attract VAT@ 15%. The additional property rate is calculated by the City annually during the City's budget process. The additional rate is expressed as a Rand-in-the-rand and is calculated by dividing the LSRA budget total with the total municipal valuation of properties in the CID.

The CID Policy allows for a differentiation in tariffs for the different types of properties and as such a residential and non-residential additional property rate is applicable in the CID.

The CID budget and additional property rates` are approved by Council with the City's budget and is applicable over a financial year, which starts on 1 July.

Individual contributions for residential and non-residential properties can be calculated as follows:

1. Municipal valuation x R 0.XXXXXX = Annual contribution (VAT excl.) – Note: R 0.XXXXXX

represents the approved Llandudno CID additional property rate.

2. Annual contribution (VAT excl.) ÷ 12 = Average monthly contribution (VAT excl.)

3. Average monthly contribution (VAT excl.) x 1.15 = Average monthly contribution (VAT incl.)

e.g. Residential = R20,000,000 x R 0.000845 = R16 900.00 ÷ 12 = R1,408.33 x 1.15 = R1,619.58

Non-Residential = R10,000,000 x R0.001003 = R10,030.00 ÷ 12 = R835.83 x 1.15 = R961.21

*Note: R 0.XXXXXX represents the approved Llandudno CID additional property rate, VAT is calculated at 15%. This is calculated using the total Llandudno CID budget expressed as a percentage of the total municipal valuations of all properties within the Llandudno CID.*



The City will pay the Llandudno CID a monthly amount equivalent to one-twelfth of its approved budget less 3% which is kept by the City as a rolling bad debts reserve. The contribution to the rolling bad debt reserve will be kept in a ringfenced account for the Llandudno CID. At the end of the financial year the City reconciles the billing with the CID budget and any under or over billing is offset against the ring-fenced rolling Bad Debt reserve account to avoid any cash flow impact on the CID in the case of under billing. This account is subsequently compared with the arrears as at the end of the financial year. When the latter is less than the balance in the Provision for Bad Debt account, 75% of the difference is paid to the CID as per the Finance Agreement concluded between the City and the CID.

The Llandudno CID funds additional projects that may be required from time to time, for which no provision has been made in its budget by means of donations or other contributions.

The table below gives an indication of the budget of each year of the Business Plan:

<b>YEAR</b>	<b>TOTAL EXPENDITURE</b>	<b>REVENUE (Funding Source: Additional Rates)</b>	<b>REVENUE (Other Funding Source e.g. Accumulated Surplus / Donations / Sponsorship / Parking etc.)</b>	<b>% INCREASE IN ADDITIONAL RATES REQUIREMENT</b>
1	5 066 443	5 066 443	0	6.5%
2	5 395 762	5 395 762	0	6.5%
3	5 746 487	5 746 487	0	6.5%
4	6 120 009	6 120 009	0	6.5%
5	6 517 809	6 517 809	0	6.5%

The budget will be reviewed annually and be presented to the Llandudno CID members at a Members` Meeting for approval to ensure the budget stays in line with changing environment that the Llandudno CID will be operating in.

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**Financial Performance Reporting requirements vis-à-vis the City of Cape Town**

The CID appointed accountant and auditor will meet financial compliance requirements.

Description	Year 1	Year 2	Year 3	Year 4	Year 5	Total expenditure
	R	R	R	R	R	R
Accounting Fees	32 760	34 740	36 780	39 000	41 340	181 620
Auditor's Remuneration	18 890	20 250	21 700	23 230	24 860	108 930

**16. PERMISSIBLE AMENDMENTS TO THE BUSINESS PLAN**

There are currently no plans to investigate or explore significant changes to the strategy or operations of the CID and therefor none are noted here.

If, at any time, it were decided that the geographical boundaries of LSRA needed to change, then such change would need to go through a formal process as required in terms of section 26 of the CID By-law.

If additional services are required, stemming from collaboration with City departments, which are not specified in the motivation report but deemed supplementary municipal services, the business plan can be amended without further consent by submitting a request to the City in terms of section 25 of the CID By-law as long as it is not material.

**17. LIST OF ALL RATEABLE PROPERTIES WITHIN THE CID**

A list of all the rateable properties within the LSRA is attached as Annexure A.



## LLANDUDNO SPECIAL RATING AREA (LSRA)

### 5 YEAR IMPLEMENTATION PLAN

1st July 2024 to 30th June 2029

#### MANAGEMENT AND OPERATIONS

NO.	ACTION STEPS	KEY PERFORMANCE INDICATOR	FREQUENCY per year	DURATION IN WEEKS, MONTHS OR YEARS					RESPONSIBLE	REPORTING	COMMENTS
				Y1	Y2	Y3	Y4	Y5			
1	Appointment of relevant service providers	Appointment of appropriately qualified service providers	Year 1	→					Manager and Board	Operational	Service providers to be appointed by means of a well-documented fair, equitable, transparent and competitive process.  Review service provider appointment in last year of contract period by means of a well-documented fair, equitable, transparent and competitive process.
2	Appointment of suitably qualified staff	Appointed suitably qualified staff	Year 1	→				→	Manager and Board	Operational	Well documented recruitment and selection process.  For contracted staff, review staff contracts in last year of contract period.
3	Appoint an auditor	IRBA registered auditor appointed	Year 1	→					Manager and Board	Operational	IRBA registered auditor appointed at the AGM.
4	Board meetings	Quarterly Board meetings.	Quarterly	4	4	4	4	4	Manager and Board	Annual Report	Quorum of directors present at every meeting. Feedback per portfolio.

## MANAGEMENT AND OPERATIONS

NO.	ACTION STEPS	KEY PERFORMANCE INDICATOR	FREQUENCY per year	DURATION IN WEEKS, MONTHS OR YEARS					RESPONSIBLE	REPORTING	COMMENTS
				Y1	Y2	Y3	Y4	Y5			
											Keep minutes and file resolutions.
5	Monthly Progressive Income and Expenditure Report to CCT	Submit reports to the CID Branch by 15th	Monthly	12	12	12	12	12	Manager	Operational and Board	Refer to Finance Agreement. Submit reports to the CID Branch. Board to track budget implementation and institute corrective measures when required.
6	Audited Annual Financial Statements	Unqualified Audited Annual Financial Statements	Annually	1	1	1	1	1	Manager and Board	Board, Operational and Annual Report	Annual Financial Statements audited and signed by nominated Directors.
7	Submit Annual Financial Statements to City	Signed Annual Financial Statements submitted to City	Annually	1	1	1	1	1	Manager	Operational	Signed AFS submitted to the CID Branch by 31 August of each year.
8	Review arrears list	Report arrears to board	Quarterly	4	4	4	4	4	Manager	Operational	Board Members in arrears cannot participate in meetings and members in arrears cannot participate in AGMs.
9	Annual feedback to members at AGM	Host legally compliant AGM	Annually	1	1	1	1	1	Manager and Board	Board	Host successful AGM before 31 December.
10	Submit Annual Report and Annual Audited Financial Statements to Sub-council(s)	Submit AFS and annual report to Subcouncil within 3 months of AGM.	Annually	1	1	1	1	1	Manager and Board	Operational	Submit proof of submission to CID Branch.

## MANAGEMENT AND OPERATIONS

NO.	ACTION STEPS	KEY PERFORMANCE INDICATOR	FREQUENCY per year	DURATION IN WEEKS, MONTHS OR YEARS					RESPONSIBLE	REPORTING	COMMENTS
				Y1	Y2	Y3	Y4	Y5			
11	CIPC Compliance • Annual Returns	Submit Annual Returns to CIPC within 30 business days of company registration date	Annually	1	1	1	1	1	Manager and Board	Operational	Submit proof of submission to CID Branch.
12	CIPC Compliance • Directors change • Auditors change • Company Secretary	Submit amendments to CIPC within 10 business days of the change	Ongoing	→	→	→	→	→	Manager and Board	Operational	Submit proof of submission to CID Branch.
13	Manage and monitor the service request process	Complete daily reports of service requests and monitor outstanding issues	Monthly	12	12	12	12	12	Manager and Board	Operational	Follow up with sub-council in respect of outstanding service requests
14	Participate in the review / development of the City's Integrated Development Plan	Annual submissions to Subcouncil Manager	Annually	1	1	1	1	1	Manager and Board	Operational	October to February of every year.
15	Participate in the City's Capital and Operating Budgets process	Annual submissions to Subcouncil Manager.	Annually	1	1	1	1	1	Manager and Board	Operational	By September of each year.
16	Maintain NPC membership	Up to date NPC membership register	Ongoing	→	→	→	→	→	Manager and Board	Operational	Maintain up to date membership list on website.

## MANAGEMENT AND OPERATIONS

NO.	ACTION STEPS	KEY PERFORMANCE INDICATOR	FREQUENCY per year	DURATION IN WEEKS, MONTHS OR YEARS					RESPONSIBLE	REPORTING	COMMENTS
				Y1	Y2	Y3	Y4	Y5			
17	Submit an extension of term application	Submit a comprehensive extension of term application for approval by the members and the CCT Council.	In year 5					1	Manager and Board	Operational	Prepare a new business plan in the last year of term.
18	Annual Tax Compliance Status	Within one month after expiry date.	Annually	1	1	1	1	1	Manager and Board	Operational	Upload Tax Compliance Status via the eServices portal.
19	Adjustment Budget	Board approved adjustment budget	Annually	1	1	1	1	1	Manager and Board	Operational	Submit Board minutes and approved adjustment budget to the CCT by end of March.
20	First Board meeting post AGM	Allocate portfolios, elect Chairperson, sign Declaration of Interest, complete POPIA declaration	Annually	1	1	1	1	1	Manager and Board	Operational	All new directors to receive relevant documents.
21	Register with the Information Regulator of South Africa	Compliance with Information Regulator of South Africa	Year 1	→					Manager and Board	Operational	
22	VAT reconciliation and tax returns	BI-monthly VAT returns and annual tax returns submitted to SARS on time	Bi-monthly	6	6	6	6	6	Manager and Board	Operational	

PUBLIC SAFETY											
NO.	ACTION STEPS	KEY PERFORMANCE INDICATOR	FREQUENCY per year	DURATION IN WEEKS, MONTHS OR YEARS					RESPONSIBLE	REPORTING	COMMENTS
				Y1	Y2	Y3	Y4	Y5			
1	Develop a Public Safety strategy and management plan	Up to date Public Safety Management and Strategy Plan	Year 1	→					Board, Manager and Service Provider	Annual Report	This is done comprehensively at the beginning of a new term and then modified continuously in conjunction with the SAPS, Local Authority and existing Public Safety service provider using their experience as well as available crime statistics
2	Appoint a Public Safety service provider(s)	Contracted PSIRA registered public safety service provider(s)	Year 1	→					Board	Board	The Public Safety service provider(s) could include Public Safety Patrols, Control Room services and CCTV Monitoring through a fair, equitable, transparent and competitive process
3	Review and approve the Public Safety strategy and management plan	Approved Public Safety strategy and management plan	Annual	1	1	1	1	1	Board and Manager	Annual Report	Clear deliverables and defined performance indicators to guide safety services by the appointed service provider and evaluate levels of service provided.
4	Record Public Safety Incidents	Up to date public safety incident records	Ongoing	→	→	→	→	→	Manager and Service Provider	Board and Annual Report where applicable	Indicative records to be included in Annual Report

PUBLIC SAFETY											
NO.	ACTION STEPS	KEY PERFORMANCE INDICATOR	FREQUENCY per year	DURATION IN WEEKS, MONTHS OR YEARS					RESPONSIBLE	REPORTING	COMMENTS
				Y1	Y2	Y3	Y4	Y5			
5	CID participation in joint operations	Participated in joint operations	Adhoc	1	1	1	1	1	Manager and Service Provider	Annual Report where applicable	Participation in joint operations dependent on the public safety needs of the area
6	Deploy Public Safety resources accordingly and effectively on visible patrols. Public Safety personnel and patrol vehicles to be easily identifiable	Effective Public Safety patrols	Ongoing	→	→	→	→	→	Manager and Service Provider	Operational	Utilise the "eyes and ears" of all Public Safety and gardening/street cleaning staff, as well as own staff, to identify any breaches
7	Participate in local safety forums	Attend local safety forums	Quarterly	4	4	4	4	4	Manager and Service Provider	Operational	Participate in existing Neighbourhood Watch, Community Police Forum, other CIDs and SAPS meetings
8	Application to be submitted to secure Law Enforcement Officer	Application submitted to the CCT	Annually	1	1	1	1	1	Manager	Operational	Contact Law Enforcement Department by February of every year. Contract concluded by April of every year
9	Deploy Law Enforcement Officer/s in support of the Public Safety strategy and management plan	Law Enforcement Officers deployed in CID	Ongoing	→	→	→	→	→	Manager and City of Cape Town	Operational	
10	Plan deployment of CCTV cameras	CCTV Camera deployment included in Public Safety strategy and management plan	Ongoing	→	→	→	→	→	Board, Manager and Service Provider	Board and Operational	



### PUBLIC SAFETY

NO.	ACTION STEPS	KEY PERFORMANCE INDICATOR	FREQUENCY per year	DURATION IN WEEKS, MONTHS OR YEARS					RESPONSIBLE	REPORTING	COMMENTS
				Y1	Y2	Y3	Y4	Y5			
11	Register CCTV Cameras with the CCT	Cameras registered with the CCT	Ongoing	→	→	→	→	→	Manager	Operational	
12	Monitor CCTV Cameras	Monitoring of CCTV Cameras by appropriately qualified service providers.	Ongoing	→	→	→	→	→	Manager	Operational	Service providers to be reappointed or new providers to be appointed in last year of contract period by means of a competitive process. Well Documented.

### MAINTENANCE AND CLEANSING

NO.	ACTION STEPS	KEY PERFORMANCE INDICATOR	FREQUENCY per year	DURATION IN WEEKS, MONTHS OR YEARS					RESPONSIBLE	REPORTING	COMMENTS
				Y1	Y2	Y3	Y4	Y5			
1	Develop a maintenance and cleansing strategy and management plan	Up to date maintenance and cleansing strategy and management Plan	Year 1	→					Board, Manager and Service Provider	Annual Report	This is done comprehensively at the beginning of term and then modified continuously in conjunction with the service provider using their experience as well as available statistics
2	Appoint a maintenance and cleansing service provider(s)	Contracted service provider(s)	Year 1	→					Board	Board	Appoint a maintenance and cleansing service provider(s) through a fair, equitable, transparent and competitive process

## MAINTENANCE AND CLEANSING

NO.	ACTION STEPS	KEY PERFORMANCE INDICATOR	FREQUENCY per year	DURATION IN WEEKS, MONTHS OR YEARS					RESPONSIBLE	REPORTING	COMMENTS
				Y1	Y2	Y3	Y4	Y5			
3	Review and approve the maintenance and cleansing management plan	Approved maintenance and cleansing strategy and management plan	Annual	1	1	1	1	1	Board and Manager	Annual Report	Clear deliverables and defined performance indicators to guide maintenance and cleansing services by the appointed service provider and evaluate levels of service provided.
4	Evaluate and review the provision of public litter bins	Sufficient public litter bins	Ongoing	→	→	→	→	→	Manager	Operational	Identify hotspot areas of littering to provide public litter bins and log a CCT service request
5	Cleaning of streets and sidewalks supplementary to those provided by the CCT	Clean streets and sidewalks in partnership with the CCT	Ongoing	→	→	→	→	→	Manager	Operational	Identify hotspot areas of littering to provide additional street cleaning and log a CCT service request
6	Health and safety issues reported to the CCT	Logged CCT service request resolved	Ongoing	→	→	→	→	→	Manager	Operational	Follow up with sub-council in respect of outstanding CCT service requests
7	Combat Illegal dumping	Logged CCT service request resolved	Ongoing	→	→	→	→	→	Manager	Operational	Follow up with relevant department in respect of outstanding CCT service requests
8	Removal of illegal posters	Urban infrastructure free from illegal posters	Ongoing	→	→	→	→	→	Manager	Operational	Monitor the removal of illegal posters by the CCT and where relevant log a CCT service request

## MAINTENANCE AND CLEANSING

NO.	ACTION STEPS	KEY PERFORMANCE INDICATOR	FREQUENCY per year	DURATION IN WEEKS, MONTHS OR YEARS					RESPONSIBLE	REPORTING	COMMENTS
				Y1	Y2	Y3	Y4	Y5			
9	Removal of graffiti	Urban infrastructure free of graffiti	Ongoing	→	→	→	→	→	Manager	Operational	Monitor the removal of graffiti by the CCT and where relevant log a CCT service request
10	Record maintenance and cleansing activities	Up to date maintenance and cleansing records	Ongoing	→	→	→	→	→	Manager and Service Provider	Board and Annual Report where applicable	Indicative records to be included in Annual Report
11	Identify problems, requiring minor maintenance to CCT infrastructure and perform relevant maintenance on: a. Water and Sanitation infrastructure b. Roads and Stormwater infrastructure c. Road markings d. Grass cutting in Public Open Spaces incl. Parks e. Street furniture	Completed minor maintenance to CCT infrastructure	Ongoing	→	→	→	→	→	Manager and Service Provider	Operational, Board and Annual Report	Engage with relevant department before undertaking maintenance

### MAINTENANCE AND CLEANSING

NO.	ACTION STEPS	KEY PERFORMANCE INDICATOR	FREQUENCY per year	DURATION IN WEEKS, MONTHS OR YEARS					RESPONSIBLE	REPORTING	COMMENTS
				Y1	Y2	Y3	Y4	Y5			
12	Identify problems, required maintenance or damage to CCT infrastructure and report to relevant department including: a. Street lighting b. Water and Sanitation c. Roads and Stormwater d. Traffic signals and road markings e. Public Open Spaces incl. Parks	Report findings to the relevant CCT department and log CCT service request	Ongoing	→	→	→	→	→	Manager	Operational, Board and Annual Report	Follow up with sub-council in respect of outstanding CCT service requests

### ENVIRONMENTAL DEVELOPMENT

NO.	ACTION STEPS	KEY PERFORMANCE INDICATOR	FREQUENCY per year	DURATION IN WEEKS, MONTHS OR YEARS					RESPONSIBLE	REPORTING	COMMENTS
				Y1	Y2	Y3	Y4	Y5			
1	Develop an environmental development strategy and management plan	Up to date environmental development strategy and management Plan	Year 1	→					Board, Manager and Service Provider	Annual Report	This is done comprehensively at the beginning of term and then modified continuously in conjunction with the service provider using their experience as well as available statistics

## ENVIRONMENTAL DEVELOPMENT

NO.	ACTION STEPS	KEY PERFORMANCE INDICATOR	FREQUENCY per year	DURATION IN WEEKS, MONTHS OR YEARS					RESPONSIBLE	REPORTING	COMMENTS
				Y1	Y2	Y3	Y4	Y5			
2	Appoint an environmental development service provider(s)	Contracted service provider(s)	Year 1	→					Board	Board	Appoint an environmental development service provider(s) through a fair, equitable, transparent and competitive process. This could be an existing service provider.
3	Review and approve the environmental development management plan	Approved environmental development strategy and management plan	Annual	1	1	1	1	1	Board and Manager	Annual Report	Clear deliverables and defined performance indicators to guide environmental development services by the appointed or existing service provider and evaluate levels of service provided.
4	Promote waste minimization and management thereof through awareness on waste, water, noise and air pollution	Quarterly awareness campaign through newsletters or website to business and property owners.	Quarterly	4	4	4	4	4	Manager and Service Provider	Board	Partner with CCT Urban Waste Management Law Enforcement
5	Implement a Recycling programme	Recyclable waste collected	Ongoing	→	→	→	→	→	Manager and Service Provider	Board and Annual Report	By service provider or cleaning staff.
6	Install public recycling bins	Public recycling bins installed	Ongoing	→	→	→	→	→	Manager and Service Provider	Board and Annual Report	By service provider or cleaning staff in partnership with the City

## ENVIRONMENTAL DEVELOPMENT

NO.	ACTION STEPS	KEY PERFORMANCE INDICATOR	FREQUENCY per year	DURATION IN WEEKS, MONTHS OR YEARS					RESPONSIBLE	REPORTING	COMMENTS
				Y1	Y2	Y3	Y4	Y5			
7	Implement and maintain landscaping projects	Landscaping projects implemented and maintained	Ongoing	→	→	→	→	→	Manager and Service Provider	Board and Operational	
8	Install and maintain street furniture	Street furniture maintained	Ongoing	→	→	→	→	→	Manager and Service Provider	Board and Operational	
9	Monitor and report illegal signage and posters	Report findings to the relevant CCT department and log CCT service request	Ongoing	→	→	→	→	→	Manager and Service Provider	Board, Operational and Annual Report where applicable	
10	Improve green urban environment	Green urban environment	Ongoing	→	→	→	→	→	Manager and Service Provider	Board and Operational	Tree planting, maintaining of tree wells, road verges, replanting and maintaining of flower pots etc.
11	Monitor environmental health of waterways	Report findings to the relevant CCT department and log CCT service request	Ongoing	→	→	→	→	→	Manager and Service Provider	Board, Operational and Annual Report where applicable	

## SOCIAL AND ECONOMIC DEVELOPMENT

NO.	ACTION STEPS	KEY PERFORMANCE INDICATOR	FREQUENCY per year	DURATION IN WEEKS, MONTHS OR YEARS					RESPONSIBLE	REPORTING	COMMENTS
				Y1	Y2	Y3	Y4	Y5			
1	Develop a social and economic development strategy and management plan	Up to date social and economic development strategy and management Plan	Year 1	→					Board, Manager and Service Provider	Annual Report	This is done comprehensively at the beginning of term and then modified continuously in conjunction with the service provider using their experience as well as available statistics
2	Appoint a social development service provider(s)	Contracted service provider(s)	Year 1	→					Board	Board	Appoint a social development service provider(s) through a fair, equitable, transparent and competitive process. This could be an existing service provider.
3	Review and approve the social and economic development management plan	Approved social and economic development strategy and management plan	Annual	1	1	1	1	1	Board and Manager	Annual Report	Clear deliverables and defined performance indicators to guide social and economic development services by the appointed or existing service provider and evaluate levels of service provided.
4	Monitor and review implementation of informal trading plans in support of economic development	Managed informal trading	Ongoing	→	→	→	→	→	Manager and Service Provider	Board, Operational and Annual Report where applicable	

## SOCIAL AND ECONOMIC DEVELOPMENT

NO.	ACTION STEPS	KEY PERFORMANCE INDICATOR	FREQUENCY per year	DURATION IN WEEKS, MONTHS OR YEARS					RESPONSIBLE	REPORTING	COMMENTS
				Y1	Y2	Y3	Y4	Y5			
5	Promote Social Development awareness	Quarterly awareness campaign through newsletters or website	Quarterly	4	4	4	4	4	Manager and Service Provider	Board	Partner with CCT Social Development & Early Childhood Development Directorate and social welfare organisations
6	Work in conjunction with local social welfare and job creation organisations and develop the delivery of the supplementary services to improve the urban environment	Job creation through social intervention	Ongoing	→	→	→	→	→	Manager and social welfare organisations	Annual Report	Partner with CCT Social Development and social welfare organisations
7	Provide social services	Social service to recipients	Ongoing	→	→	→	→	→	Manager and Social Worker	Board and Annual Report	

## COMMUNICATION

NO.	ACTION STEPS	KEY PERFORMANCE INDICATOR	FREQUENCY per year	DURATION IN WEEKS, MONTHS OR YEARS					RESPONSIBLE	REPORTING	COMMENTS
				Y1	Y2	Y3	Y4	Y5			
1	Develop a communication strategy and management plan	Up to date communication strategy and management Plan	Year 1	→					Board, Manager and Service Provider	Annual Report	This is done comprehensively at the beginning of term and then modified continuously in conjunction with the service provider using their experience as well as available statistics



COMMUNICATION											
NO.	ACTION STEPS	KEY PERFORMANCE INDICATOR	FREQUENCY per year	DURATION IN WEEKS, MONTHS OR YEARS					RESPONSIBLE	REPORTING	COMMENTS
				Y1	Y2	Y3	Y4	Y5			
2	Appoint a communication service provider(s)	Contracted service provider(s)	Year 1	→					Board	Board	Appoint a communication service provider(s) through a fair, equitable, transparent and competitive process. This could be an existing service provider.
3	Review and approve the communication management plan	Approved communication strategy and management plan	Annual	1	1	1	1	1	Board and Manager	Annual Report	Clear deliverables and defined performance indicators to guide communication services by the appointed or existing service provider and evaluate levels of service provided.
4	Maintain Website	Up to date website	Ongoing	→	→	→	→	→	Manager	Board	In terms of CCT CID Policy requirements
5	Newsletters / Newsflashes	Communication distributed	Quarterly	4	4	4	4	4	Manager	Operational	Including use of social media platforms
6	Regular interaction with property and business owners	Feedback on interactions	Ongoing	→	→	→	→	→	Manager	Operational	
7	CID information signage	Clearly identifiable CID signage	Ongoing	→	→	→	→	→	Manager	Operational	Signage to be visible and maintained with CCT approval

# LLANDUDNO SPECIAL RATING AREA

## 5 YEAR BUDGET AS PER BUSINESS PLAN

	2024/25	2025/26	2026/27	2027/28	2028/29
<b>INCOME</b>	<b>R</b>	<b>R</b>	<b>R</b>	<b>R</b>	<b>R</b>
Income from Additional Rates	-5 066 443 100.0%	-5 395 762 100.0%	-5 746 487 100.0%	-6 120 009 100.0%	-6 517 809 100.0%
<b>TOTAL INCOME</b>	<b>-5 066 443 100.0%</b>	<b>-5 395 762 100.0%</b>	<b>-5 746 487 100.0%</b>	<b>-6 120 009 100.0%</b>	<b>-6 517 809 100.0%</b>
<b>EXPENDITURE</b>	<b>R</b>	<b>R</b>	<b>R</b>	<b>R</b>	<b>R</b>
Core Business	4 299 779 84.9%	4 342 277 80.5%	4 549 392 79.2%	4 766 862 77.9%	4 995 204 76.6%
Cleansing services	277 200	291 060	305 613	320 894	336 938
Environmental upgrading	100 000	100 000	100 000	100 000	100 000
Public Safety	3 249 811	3 249 811	3 412 302	3 582 917	3 762 063
Public Safety - CCTV monitoring	572 768	601 406	631 477	663 051	696 203
Urban Maintenance	100 000	100 000	100 000	100 000	100 000
Depreciation	391 781 7.7%	391 392 7.3%	368 574 6.4%	313 895 5.1%	189 348 2.9%
Repairs & Maintenance	30 000 0.6%	100 000 1.9%	125 000 2.2%	150 000 2.5%	200 000 3.1%
General Expenditure	192 450 3.8%	203 942 3.8%	212 556 3.7%	221 709 3.6%	231 865 3.6%
Accounting fees	32 760	34 740	36 780	39 000	41 340
Advertising costs	7 350	8 000	8 400	8 820	9 260
Auditor's remuneration	18 890	20 250	21 700	23 230	24 860
Bank charges	3 210	3 450	3 700	3 960	4 250
Contingency / Sundry	30 000	30 000	30 000	30 000	30 000
Insurance	57 240	60 102	63 106	66 262	69 576
Marketing and promotions	10 000	10 500	11 025	11 600	12 200
Meeting expenses	10 000	10 000	10 000	10 000	10 000
Secretarial duties	5 000	8 000	8 000	8 000	8 500
Telecommunication	18 000	18 900	19 845	20 837	21 879
Capital Expenditure (PPE)	440 0.0%	196 278 3.6%	318 570 5.5%	483 943 7.9%	705 858 10.8%
CCTV / LPR Cameras	440	196 278	318 570	483 943	705 858
Bad Debt Provision 3%	151 993 3.0%	161 873 3.0%	172 395 3.0%	183 600 3.0%	195 534 3.0%
<b>TOTAL EXPENDITURE</b>	<b>5 066 443 100.0%</b>	<b>5 395 762 100.0%</b>	<b>5 746 487 100.0%</b>	<b>6 120 009 100.0%</b>	<b>6 517 809 100.0%</b>
(SURPLUS) / SHORTFALL	-	-	-	-	-
<b>GROWTH: EXPENDITURE</b>	<b>6.5%</b>	<b>6.5%</b>	<b>6.5%</b>	<b>6.5%</b>	<b>6.5%</b>
<b>GROWTH: ADD RATES REQUIRED</b>	<b>6.5%</b>	<b>6.5%</b>	<b>6.5%</b>	<b>6.5%</b>	<b>6.5%</b>

### LIST OF RATEBLE PROPERTIES WITHIN THE LLANDUDNO SPECIAL RATING AREA (SRA)

CATEGORY	USE DESCRIPTION	St No.	Street	Unit No	Sect ID	LIS Key	ERF No
Non-Residential	Vacant Residential Land	43	FISHERMAN'S BEND		0	379977	2373
Non-Residential	Vacant Residential Land	46	FISHERMAN'S BEND		0	379933	2377
Non-Residential	Schools	12	GULLY ROAD		0	380084	2022
Non-Residential	Vacant Residential Land	8	LIERMAN'S ROAD		0	781556	6040
Non-Residential	Vacant Residential Land	18	LIERMAN'S ROAD		0	19765547	9888
Non-Residential	Sports Club	8	LLANDUDNO ROAD		0	380147	2027
Non-Residential	Vacant Residential Land	14	LOGIES ROAD		0	23305618	10052
Non-Residential	Vacant Residential Land	7A	ROBINSON AVENUE		0	380124	3264
Non-Residential	Vacant Residential Land	22	SUNSET AVENUE		0	379974	2363
Non-Residential	Vacant Residential Land	45	SUNSET AVENUE		0	380030	2319
Non-Residential	Vacant Residential Land	47	SUNSET AVENUE		0	380027	2320
Residential	Resd - 1 Dwell	1	APOSTLE ROAD		0	380160	1953
Residential	Resd - 1 Dwell	2	APOSTLE ROAD		0	380170	1960
Residential	Resd - 1 Dwell	3	APOSTLE ROAD		0	380158	1954
Residential	Resd - 1 Dwell	4	APOSTLE ROAD		0	380169	1969
Residential	Resd - 1 Dwell	5	APOSTLE ROAD		0	380171	1955
Residential	Resd - 2 Dwell	6	APOSTLE ROAD		0	380187	1968
Residential	Resd - 1 Dwell	7	APOSTLE ROAD		0	380168	1956
Residential	Resd - 1 Dwell	8	APOSTLE ROAD		0	380177	1967
Residential	Resd - 1 Dwell	10	APOSTLE ROAD		0	380176	1966
Residential	Residential with 3 Dwellings	11	APOSTLE ROAD		0	380186	2009
Residential	Resd - 1 Dwell	12	APOSTLE ROAD		0	380204	1965
Residential	Resd - 1 Dwell	13	APOSTLE ROAD		0	380183	2010
Residential	Resd - 1 Dwell	14	APOSTLE ROAD		0	380197	2000
Residential	Resd - 1 Dwell	15	APOSTLE ROAD		0	380182	2011
Residential	Resd - 2 Dwell	16	APOSTLE ROAD		0	380194	1999
Residential	Resd - 1 Dwell	17	APOSTLE ROAD		0	380200	2012
Residential	Resd - 1 Dwell	18	APOSTLE ROAD		0	380221	1998

CATEGORY	USE DESCRIPTION	St No.	Street	Unit No	Sect ID	LIS Key	ERF No
Residential	Resd - 1 Dwell	19	APOSTLE ROAD		0	380218	1996
Residential	Resd - 1 Dwell	20	APOSTLE ROAD		0	380216	1997
Residential	Resd - 1 Dwell	22	APOSTLE ROAD		0	380209	1988
Residential	Resd - 1 Dwell	23	APOSTLE ROAD		0	380206	1990
Residential	Resd - 1 Dwell	24	APOSTLE ROAD		0	380208	1989
Residential	Resd - 2 Dwell	27	APOSTLE ROAD		0	380163	1952
Residential	Resd - 1 Dwell	2	BOSMAN AVENUE		0	404038	7974
Residential	Resd - 1 Dwell	3	BOSMAN AVENUE		0	380245	1410
Residential	Resd - 1 Dwell	5	BOSMAN AVENUE		0	404050	8199
Residential	Resd - 1 Dwell	7	BOSMAN AVENUE		0	380276	1405
Residential	Resd - 1 Dwell	9	BOSMAN AVENUE		0	380273	1402
Residential	Resd - 1 Dwell	10	BOSMAN AVENUE		0	380272	1414
Residential	Resd - 1 Dwell	11	BOSMAN AVENUE		0	380259	1399
Residential	Resd - 1 Dwell	12	BOSMAN AVENUE		0	380265	1412
Residential	Resd - 1 Dwell	13	BOSMAN AVENUE		0	380258	6890
Residential	Resd - 1 Dwell	15	BOSMAN AVENUE		0	380257	4211
Residential	Resd - 1 Dwell	17	BOSMAN AVENUE		0	442286	8648
Residential	Resd - 1 Dwell	19	BOSMAN AVENUE		0	380283	4208
Residential	Resd - 1 Dwell	11A	BOSMAN AVENUE		0	380271	1400
Residential	Resd - 1 Dwell	1	FAWCETT'S AVENUE		0	380128	1309
Residential	Resd - 1 Dwell	2	FAWCETT'S AVENUE		0	380154	1321
Residential	Resd - 1 Dwell	3	FAWCETT'S AVENUE		0	380132	1328
Residential	Resd - 1 Dwell	4	FAWCETT'S AVENUE		0	380129	1498
Residential	Resd - 1 Dwell	5	FAWCETT'S AVENUE		0	380136	1329
Residential	Resd - 1 Dwell	6	FAWCETT'S AVENUE		0	380134	4310
Residential	Resd - 1 Dwell	7	FAWCETT'S AVENUE		0	380137	1311
Residential	Resd - 1 Dwell	6A	FAWCETT'S AVENUE		0	380141	3265
Residential	Resd - 1 Dwell	1	FISHERMAN'S BEND		0	380087	1932
Residential	Resd - 1 Dwell	2	FISHERMAN'S BEND		0	379955	1939

CATEGORY	USE DESCRIPTION	St No.	Street	Unit No	Sect ID	LIS Key	ERF No
Residential	Resd - 1 Dwell	3	FISHERMAN'S BEND		0	380095	1933
Residential	Resd - 1 Dwell	4	FISHERMAN'S BEND		0	379947	1938
Residential	Resd - 1 Dwell	6	FISHERMAN'S BEND		0	379949	1936
Residential	Resd - 2 Dwell	7	FISHERMAN'S BEND		0	380068	1900
Residential	Resd - 1 Dwell	9	FISHERMAN'S BEND		0	380071	1901
Residential	Resd - 1 Dwell	10	FISHERMAN'S BEND		0	379950	5695
Residential	Resd - 1 Dwell	11	FISHERMAN'S BEND		0	380052	1902
Residential	Resd - 1 Dwell	12	FISHERMAN'S BEND		0	379952	1892
Residential	Resd - 1 Dwell	13	FISHERMAN'S BEND		0	380053	1903
Residential	Resd - 1 Dwell	14	FISHERMAN'S BEND		0	379953	1891
Residential	Resd - 1 Dwell	15	FISHERMAN'S BEND		0	380057	1904
Residential	Resd - 1 Dwell	16	FISHERMAN'S BEND		0	379957	1890
Residential	Resd - 1 Dwell	17	FISHERMAN'S BEND		0	380058	1905
Residential	Resd - 1 Dwell	18	FISHERMAN'S BEND		0	379956	1889
Residential	Resd - 1 Dwell	19	FISHERMAN'S BEND		0	380055	1906
Residential	Resd - 1 Dwell	20	FISHERMAN'S BEND		0	379958	1888
Residential	Resd - 1 Dwell	22	FISHERMAN'S BEND		0	379943	1887
Residential	Resd - 1 Dwell	23	FISHERMAN'S BEND		0	379989	1875
Residential	Resd - 1 Dwell	24	FISHERMAN'S BEND		0	379944	1886
Residential	Resd - 1 Dwell	25	FISHERMAN'S BEND		0	379992	1876
Residential	Resd - 1 Dwell	26	FISHERMAN'S BEND		0	379945	1885
Residential	Resd - 1 Dwell	27	FISHERMAN'S BEND		0	379993	1877
Residential	Resd - 2 Dwell	28	FISHERMAN'S BEND		0	379937	5692
Residential	Resd - 1 Dwell	29	FISHERMAN'S BEND		0	379980	1878
Residential	Resd - 2 Dwell	30	FISHERMAN'S BEND		0	379938	5691
Residential	Resd - 1 Dwell	31	FISHERMAN'S BEND		0	379981	1879
Residential	Resd - 2 Dwell	32	FISHERMAN'S BEND		0	379939	1882
Residential	Resd - 1 Dwell	33	FISHERMAN'S BEND		0	379983	2368
Residential	Resd - 1 Dwell	34	FISHERMAN'S BEND		0	379940	1881

CATEGORY	USE DESCRIPTION	St No.	Street	Unit No	Sect ID	LIS Key	ERF No
Residential	Resd - 1 Dwell	35	FISHERMAN'S BEND		0	379984	2369
Residential	Resd - 1 Dwell	36	FISHERMAN'S BEND		0	379941	1880
Residential	Resd - 1 Dwell	37	FISHERMAN'S BEND		0	379987	2370
Residential	Resd - 1 Dwell	38	FISHERMAN'S BEND		0	379942	2381
Residential	Resd - 1 Dwell	39	FISHERMAN'S BEND		0	379976	2371
Residential	Resd - 1 Dwell	40	FISHERMAN'S BEND		0	379935	2380
Residential	Resd - 1 Dwell	41	FISHERMAN'S BEND		0	379975	2372
Residential	Resd - 1 Dwell	42	FISHERMAN'S BEND		0	379934	2379
Residential	Resd - 1 Dwell	44	FISHERMAN'S BEND		0	379936	2378
Residential	Resd - 1 Dwell	45	FISHERMAN'S BEND		0	379972	2361
Residential	Resd - 1 Dwell	47	FISHERMAN'S BEND		0	379971	2360
Residential	Resd - 1 Dwell	48	FISHERMAN'S BEND		0	379931	2376
Residential	Resd - 1 Dwell	50	FISHERMAN'S BEND		0	379930	2375
Residential	Resd - 2 Dwell	52	FISHERMAN'S BEND		0	379932	2374
Residential	Resd - 1 Dwell	10B	FISHERMAN'S BEND		0	379951	1893
Residential	Resd - 1 Dwell	4A	FISHERMAN'S BEND		0	379948	1937
Residential	Resd - 1 Dwell	5	GULLY ROAD		0	380107	2922
Residential	Resd - 1 Dwell	7	GULLY ROAD		0	380111	2923
Residential	Resd - 1 Dwell	9	GULLY ROAD		0	380117	1355
Residential	Resd - 1 Dwell	5	HARGRAVES ROAD		0	380237	1422
Residential	Resd - 1 Dwell	7	HARGRAVES ROAD		0	380236	2810
Residential	Resd - 1 Dwell	81	HARGRAVES ROAD		0	380138	1314
Residential	Resd - 1 Dwell	3	LEEUKOPPIE ROAD		0	380142	1338
Residential	Resd - 1 Dwell	4	LEEUKOPPIE ROAD		0	380106	2921
Residential	Resd - 2 Dwell	5	LEEUKOPPIE ROAD		0	380100	1339
Residential	Resd - 1 Dwell	5	LEEUKOPPIE ROAD		0	444354	8178
Residential	Resd - 2 Dwell	6	LEEUKOPPIE ROAD		0	380086	1931
Residential	Resd - 1 Dwell	7	LEEUKOPPIE ROAD		0	380101	4014
Residential	Resd - 1 Dwell	8	LEEUKOPPIE ROAD		0	380088	3358

CATEGORY	USE DESCRIPTION	St No.	Street	Unit No	Sect ID	LIS Key	ERF No
Residential	Resd - 1 Dwell	10	LEEUKOPPIE ROAD		0	380099	1929
Residential	Resd - 2 Dwell	11	LEEUKOPPIE ROAD		0	380122	1914
Residential	Resd - 1 Dwell	12	LEEUKOPPIE ROAD		0	380067	1899
Residential	Resd - 1 Dwell	13	LEEUKOPPIE ROAD		0	380118	1913
Residential	Resd - 2 Dwell	14	LEEUKOPPIE ROAD		0	380072	1898
Residential	Resd - 1 Dwell	15	LEEUKOPPIE ROAD		0	380080	1915
Residential	Resd - 1 Dwell	16	LEEUKOPPIE ROAD		0	380070	1897
Residential	Resd - 1 Dwell	17	LEEUKOPPIE ROAD		0	380081	1916
Residential	Resd - 1 Dwell	18	LEEUKOPPIE ROAD		0	380069	1896
Residential	Resd - 1 Dwell	19	LEEUKOPPIE ROAD		0	380089	1917
Residential	Resd - 2 Dwell	20	LEEUKOPPIE ROAD		0	380050	1895
Residential	Resd - 1 Dwell	21	LEEUKOPPIE ROAD		0	380094	1918
Residential	Resd - 1 Dwell	22	LEEUKOPPIE ROAD		0	380048	4246
Residential	Resd - 1 Dwell	23	LEEUKOPPIE ROAD		0	380083	1919
Residential	Resd - 1 Dwell	24	LEEUKOPPIE ROAD		0	380005	2354
Residential	Resd - 1 Dwell	25	LEEUKOPPIE ROAD		0	380082	1907
Residential	Resd - 1 Dwell	26	LEEUKOPPIE ROAD		0	380012	2355
Residential	Resd - 1 Dwell	27	LEEUKOPPIE ROAD		0	380065	1920
Residential	Resd - 1 Dwell	29	LEEUKOPPIE ROAD		0	380061	2358
Residential	Resd - 1 Dwell	31	LEEUKOPPIE ROAD		0	380064	2357
Residential	Resd - 2 Dwell	33	LEEUKOPPIE ROAD		0	380060	7774
Residential	Resd - 1 Dwell	4A	LEEUKOPPIE ROAD		0	380110	2924
Residential	Resd - 1 Dwell	1	LIERMAN'S ROAD		0	380202	1973
Residential	Resd - 2 Dwell	2	LIERMAN'S ROAD		0	86650888	10557
Residential	Resd - 1 Dwell	3	LIERMAN'S ROAD		0	380193	1974
Residential	Resd - 1 Dwell	4	LIERMAN'S ROAD		0	380240	1390
Residential	Resd - 1 Dwell	5	LIERMAN'S ROAD		0	380195	1975
Residential	Resd - 1 Dwell	6	LIERMAN'S ROAD		0	781555	6039
Residential	Resd - 1 Dwell	7	LIERMAN'S ROAD		0	380214	1976

CATEGORY	USE DESCRIPTION	St No.	Street	Unit No	Sect ID	LIS Key	ERF No
Residential	Resd - 1 Dwell	9	LIERMAN'S ROAD		0	380212	1986
Residential	Resd - 1 Dwell	12	LIERMAN'S ROAD		0	380262	1377
Residential	Resd - 1 Dwell	14	LIERMAN'S ROAD		0	380263	1375
Residential	Resd - 1 Dwell	16	LIERMAN'S ROAD		0	380284	1373
Residential	Resd - 1 Dwell	20	LIERMAN'S ROAD		0	380278	4526
Residential	Resd - 1 Dwell	7	LLANDUDNO ROAD		0	380201	2004
Residential	Resd - 1 Dwell	9	LLANDUDNO ROAD		0	403992	5797
Residential	Resd - 1 Dwell	11	LLANDUDNO ROAD		0	380181	2006
Residential	Resd - 1 Dwell	13	LLANDUDNO ROAD		0	380185	2007
Residential	Resd - 2 Dwell	15	LLANDUDNO ROAD		0	380166	2008
Residential	Resd - 2 Dwell	16	LLANDUDNO ROAD		0	379968	1950
Residential	Resd - 1 Dwell	18	LLANDUDNO ROAD		0	379966	1949
Residential	Residential with 3 Dwellings	19	LLANDUDNO ROAD		0	380159	1957
Residential	Resd - 1 Dwell	20	LLANDUDNO ROAD		0	379969	1948
Residential	Resd - 1 Dwell	21	LLANDUDNO ROAD		0	380161	1958
Residential	Resd - 1 Dwell	22	LLANDUDNO ROAD		0	379965	1947
Residential	Resd - 1 Dwell	23	LLANDUDNO ROAD		0	380162	1959
Residential	Resd - 1 Dwell	24	LLANDUDNO ROAD		0	379964	1946
Residential	Resd - 1 Dwell	25	LLANDUDNO ROAD		0	380157	1951
Residential	Resd - 1 Dwell	26	LLANDUDNO ROAD		0	379959	1945
Residential	Resd - 1 Dwell	28	LLANDUDNO ROAD		0	379960	1944
Residential	Resd - 1 Dwell	30	LLANDUDNO ROAD		0	379961	1943
Residential	Resd - 1 Dwell	32	LLANDUDNO ROAD		0	379962	1942
Residential	Resd - 1 Dwell	34	LLANDUDNO ROAD		0	379963	1941
Residential	Resd - 1 Dwell	36	LLANDUDNO ROAD		0	379954	1940
Residential	Resd - 1 Dwell	37	LLANDUDNO ROAD		0	380174	1972
Residential	Resd - 1 Dwell	42	LLANDUDNO ROAD		0	380097	4157
Residential	Resd - 1 Dwell	44	LLANDUDNO ROAD		0	380092	4156
Residential	Residential with 3 Dwellings	45	LLANDUDNO ROAD		0	380230	5413



CATEGORY	USE DESCRIPTION	St No.	Street	Unit No	Sect ID	LIS Key	ERF No
Residential	Resd - 1 Dwell	46	LLANDUDNO ROAD		0	380091	4155
Residential	Resd - 1 Dwell	47	LLANDUDNO ROAD		0	380228	1364
Residential	Resd - 1 Dwell	48	LLANDUDNO ROAD		0	380090	4154
Residential	Resd - 1 Dwell	49	LLANDUDNO ROAD		0	380227	3776
Residential	Resd - 1 Dwell	50	LLANDUDNO ROAD		0	380119	2018
Residential	Resd - 1 Dwell	51	LLANDUDNO ROAD		0	380255	1361
Residential	Resd - 2 Dwell	53	LLANDUDNO ROAD		0	380254	1360
Residential	Resd - 1 Dwell	55	LLANDUDNO ROAD		0	380250	1359
Residential	Resd - 1 Dwell	57	LLANDUDNO ROAD		0	380249	1358
Residential	Resd - 1 Dwell	60	LLANDUDNO ROAD		0	403983	5659
Residential	Resd - 1 Dwell	62	LLANDUDNO ROAD		0	380140	1332
Residential	Resd - 1 Dwell	63	LLANDUDNO ROAD		0	380246	1411
Residential	Resd - 1 Dwell	64	LLANDUDNO ROAD		0	380135	1333
Residential	Resd - 1 Dwell	65	LLANDUDNO ROAD		0	380252	1426
Residential	Resd - 1 Dwell	68	LLANDUDNO ROAD		0	380130	4181
Residential	Resd - 1 Dwell	70	LLANDUDNO ROAD		0	380153	1317
Residential	Resd - 1 Dwell	72	LLANDUDNO ROAD		0	433237	7966
Residential	Resd - 1 Dwell	78	LLANDUDNO ROAD		0	380127	1310
Residential	Resd - 1 Dwell	80	LLANDUDNO ROAD		0	65169105	10059
Residential	Resd - 2 Dwell	82	LLANDUDNO ROAD		0	65169037	10058
Residential	Resd - 1 Dwell	1	LOGIES ROAD		0	380164	1962
Residential	Resd - 1 Dwell	2	LOGIES ROAD		0	380184	1970
Residential	Resd - 1 Dwell	3	LOGIES ROAD		0	380178	1963
Residential	Resd - 1 Dwell	4	LOGIES ROAD		0	380175	1971
Residential	Resd - 1 Dwell	5	LOGIES ROAD		0	380179	1964
Residential	Resd - 1 Dwell	6	LOGIES ROAD		0	380172	1981
Residential	Resd - 1 Dwell	7	LOGIES ROAD		0	380198	1982
Residential	Resd - 1 Dwell	8	LOGIES ROAD		0	380196	1980
Residential	Resd - 1 Dwell	9	LOGIES ROAD		0	380191	1983

CATEGORY	USE DESCRIPTION	St No.	Street	Unit No	Sect ID	LIS Key	ERF No
Residential	Resd - 1 Dwell	10	LOGIES ROAD		0	380189	1979
Residential	Resd - 1 Dwell	11	LOGIES ROAD		0	380190	1984
Residential	Resd - 1 Dwell	12	LOGIES ROAD		0	380188	1978
Residential	Resd - 1 Dwell	13	LOGIES ROAD		0	380217	1985
Residential	Resd - 1 Dwell	15	LOGIES ROAD		0	380210	1987
Residential	Resd - 1 Dwell	31	LOGIES ROAD		0	380165	1961
Residential	Resd - 1 Dwell	1	MAORI ROAD		0	380251	1393
Residential	Resd - 1 Dwell	2	MAORI ROAD		0	380229	1365
Residential	Resd - 1 Dwell	3	MAORI ROAD		0	380239	1388
Residential	Resd - 1 Dwell	5	MAORI ROAD		0	380241	1387
Residential	Resd - 1 Dwell	6	MAORI ROAD		0	380256	3775
Residential	Resd - 1 Dwell	7	MAORI ROAD		0	380235	1384
Residential	Resd - 1 Dwell	9	MAORI ROAD		0	380269	4436
Residential	Resd - 1 Dwell	13	MAORI ROAD		0	380260	1378
Residential	Resd - 1 Dwell	15	MAORI ROAD		0	380261	1376
Residential	Resd - 1 Dwell	17	MAORI ROAD		0	380285	1374
Residential	Resd - 1 Dwell	18	MAORI ROAD		0	380244	1407
Residential	Resd - 1 Dwell	19	MAORI ROAD		0	380281	1372
Residential	Resd - 1 Dwell	20	MAORI ROAD		0	380275	1404
Residential	Resd - 1 Dwell	23	MAORI ROAD		0	380279	1370
Residential	Resd - 1 Dwell	30	MAORI ROAD		0	380277	4209
Residential	Resd - 1 Dwell	3A	MAORI ROAD		0	380242	2882
Residential	Resd - 1 Dwell	5A	MAORI ROAD		0	380243	1386
Residential	Resd - 1 Dwell	7A	MAORI ROAD		0	380234	2726
Residential	Resd - 1 Dwell	9A	MAORI ROAD		0	380270	5066
Residential	Resd - 1 Dwell	1	OAKBURN ROAD		0	380098	1935
Residential	Resd - 2 Dwell	5	OAKBURN ROAD		0	380096	1934
Residential	Resd - 1 Dwell	2	ROBINSON AVENUE		0	380131	4182
Residential	Resd - 1 Dwell	3	ROBINSON AVENUE		0	960677	8062

CATEGORY	USE DESCRIPTION	St No.	Street	Unit No	Sect ID	LIS Key	ERF No
Residential	Resd - 1 Dwell	5	ROBINSON AVENUE		0	380126	1319
Residential	Resd - 1 Dwell	6	ROBINSON AVENUE		0	380143	1337
Residential	Resd - 1 Dwell	7	ROBINSON AVENUE		0	380125	4311
Residential	Resd - 1 Dwell	8	ROBINSON AVENUE		0	380145	1341
Residential	Resd - 1 Dwell	9	ROBINSON AVENUE		0	380123	3266
Residential	Resd - 1 Dwell	10	ROBINSON AVENUE		0	380102	1342
Residential	Resd - 1 Dwell	12	ROBINSON AVENUE		0	380103	2406
Residential	Resd - 1 Dwell	1	SANDY BAY ROAD		0	380046	1869
Residential	Resd - 2 Dwell	3	SANDY BAY ROAD		0	380059	1868
Residential	Resd - 1 Dwell	4	SANDY BAY ROAD		0	379988	1874
Residential	Resd - 1 Dwell	5	SANDY BAY ROAD		0	380051	1867
Residential	Resd - 1 Dwell	6	SANDY BAY ROAD		0	379990	1873
Residential	Resd - 2 Dwell	7	SANDY BAY ROAD		0	380006	1866
Residential	Resd - 1 Dwell	8	SANDY BAY ROAD		0	379991	1872
Residential	Resd - 2 Dwell	10	SANDY BAY ROAD		0	379994	1871
Residential	Resd - 2 Dwell	12	SANDY BAY ROAD		0	380002	1870
Residential	Resd - 2 Dwell	1	SIMPSON ROAD		0	380231	1408
Residential	Resd - 1 Dwell	3	SIMPSON ROAD		0	380232	1406
Residential	Resd - 1 Dwell	59	SIMPSON ROAD		0	380253	1357
Residential	Resd - 1 Dwell	1	ST MARKS ROAD		0	380199	2003
Residential	Resd - 1 Dwell	3	ST MARKS ROAD		0	380220	2002
Residential	Resd - 2 Dwell	4	ST MARKS ROAD		0	778562	6083
Residential	Resd - 1 Dwell	5	ST MARKS ROAD		0	380219	2001
Residential	Resd - 1 Dwell	6	ST MARKS ROAD		0	778561	6082
Residential	Resd - 1 Dwell	8	ST MARKS ROAD		0	380223	1991
Residential	Resd - 1 Dwell	10	ST MARKS ROAD		0	55064382	10098
Residential	Resd - 2 Dwell	12	ST MARKS ROAD		0	380225	1993
Residential	Resd - 1 Dwell	6	STEENWAYS ROAD		0	380114	1912
Residential	Resd - 1 Dwell	8	STEENWAYS ROAD		0	380116	1911

CATEGORY	USE DESCRIPTION	St No.	Street	Unit No	Sect ID	LIS Key	ERF No
Residential	Resd - 1 Dwell	9	STEENWAYS ROAD		0	380076	1928
Residential	Resd - 1 Dwell	10	STEENWAYS ROAD		0	380115	1910
Residential	Resd - 1 Dwell	11	STEENWAYS ROAD		0	380077	1927
Residential	Resd - 1 Dwell	12	STEENWAYS ROAD		0	380120	1909
Residential	Resd - 1 Dwell	13	STEENWAYS ROAD		0	380078	1926
Residential	Resd - 2 Dwell	14	STEENWAYS ROAD		0	380121	1908
Residential	Resd - 1 Dwell	15	STEENWAYS ROAD		0	380075	1925
Residential	Resd - 1 Dwell	17	STEENWAYS ROAD		0	380074	1924
Residential	Resd - 2 Dwell	19	STEENWAYS ROAD		0	380079	1923
Residential	Resd - 1 Dwell	21	STEENWAYS ROAD		0	380062	1922
Residential	Resd - 1 Dwell	23	STEENWAYS ROAD		0	380063	1921
Residential	Resd - 2 Dwell	2	SUNSET AVENUE		0	380047	2359
Residential	Resd - 1 Dwell	3	SUNSET AVENUE		0	380004	2353
Residential	Resd - 2 Dwell	5	SUNSET AVENUE		0	22718328	10044
Residential	Resd - 1 Dwell	8	SUNSET AVENUE		0	380007	5723
Residential	Resd - 2 Dwell	9	SUNSET AVENUE		0	22717977	10043
Residential	Resd - 2 Dwell	10	SUNSET AVENUE		0	379995	7839
Residential	Resd - 1 Dwell	12	SUNSET AVENUE		0	379996	1862
Residential	Resd - 2 Dwell	13	SUNSET AVENUE		0	379997	2347
Residential	Resd - 1 Dwell	14	SUNSET AVENUE		0	380003	2367
Residential	Resd - 1 Dwell	16	SUNSET AVENUE		0	379979	2366
Residential	Resd - 2 Dwell	17	SUNSET AVENUE		0	380001	2345
Residential	Resd - 1 Dwell	18	SUNSET AVENUE		0	379978	2365
Residential	Resd - 1 Dwell	19	SUNSET AVENUE		0	379986	2344
Residential	Resd - 1 Dwell	20	SUNSET AVENUE		0	379985	2364
Residential	Resd - 1 Dwell	21	SUNSET AVENUE		0	380008	2348
Residential	Resd - 1 Dwell	23	SUNSET AVENUE		0	380040	2343
Residential	Resd - 2 Dwell	24	SUNSET AVENUE		0	379973	2362
Residential	Resd - 1 Dwell	25	SUNSET AVENUE		0	380041	2342

CATEGORY	USE DESCRIPTION	St No.	Street	Unit No	Sect ID	LIS Key	ERF No
Residential	Resd - 1 Dwell	26	SUNSET AVENUE		0	1082302	9884
Residential	Resd - 1 Dwell	27	SUNSET AVENUE		0	380042	2341
Residential	Resd - 1 Dwell	28	SUNSET AVENUE		0	380024	2338
Residential	Residential with 3 Dwellings	29	SUNSET AVENUE		0	380043	2340
Residential	Resd - 1 Dwell	30	SUNSET AVENUE		0	380020	2337
Residential	Resd - 1 Dwell	31	SUNSET AVENUE		0	380028	2321
Residential	Resd - 2 Dwell	32	SUNSET AVENUE		0	380038	2336
Residential	Resd - 1 Dwell	33	SUNSET AVENUE		0	380031	2322
Residential	Resd - 2 Dwell	34	SUNSET AVENUE		0	380035	2335
Residential	Resd - 1 Dwell	35	SUNSET AVENUE		0	380037	2323
Residential	Resd - 1 Dwell	36	SUNSET AVENUE		0	380034	2334
Residential	Resd - 1 Dwell	37	SUNSET AVENUE		0	380019	2324
Residential	Resd - 1 Dwell	38	SUNSET AVENUE		0	380044	2333
Residential	Resd - 1 Dwell	39	SUNSET AVENUE		0	380018	2325
Residential	Resd - 1 Dwell	40	SUNSET AVENUE		0	380045	2332
Residential	Resd - 2 Dwell	41	SUNSET AVENUE		0	380016	2317
Residential	Resd - 1 Dwell	42	SUNSET AVENUE		0	380032	2331
Residential	Resd - 2 Dwell	43	SUNSET AVENUE		0	380017	2318
Residential	Resd - 1 Dwell	44	SUNSET AVENUE		0	380033	2330
Residential	Resd - 1 Dwell	46	SUNSET AVENUE		0	380039	2329
Residential	Resd - 1 Dwell	48	SUNSET AVENUE		0	380021	2328
Residential	Resd - 1 Dwell	50	SUNSET AVENUE		0	380023	2327
Residential	Resd - 2 Dwell	52	SUNSET AVENUE		0	380025	2326
Residential	Resd - 2 Dwell	54	SUNSET AVENUE		0	380022	2313
Residential	Resd - 2 Dwell	56	SUNSET AVENUE		0	380036	2314
Residential	Resd - 1 Dwell	58	SUNSET AVENUE		0	380029	2315
Residential	Resd - 1 Dwell	60	SUNSET AVENUE		0	380026	2316
Residential	Resd - 2 Dwell	19E	SUNSET AVENUE		0	379999	2346



### **Notice of Annual General Meeting (AGM)**

The Llandudno Special rating Area NPC ('Llandudno SRA') will be hosting an AGM. All stakeholders are invited to a review of the past financial year's activities and to approve the extension of the CID term.

**Date:** 4 December 2023  
**Time:** 1900 (registration from 1800)  
**Venue:** Llandudno Primary School hall Gully Road  
Llandudno

Resolutions presented at the Members meeting can only be voted on by bona fide members of the Llandudno SRA. This membership is available free of charge to all owners of residential property within the Llandudno SRA footprint, but they must be registered before 27 November 2023.

A Special Resolution will be required for the amendment of the new Memorandum of Incorporation (MOI) as contemplated in Section 16(5)(a) of the Companies Act, Act 71 of 2008.

Any additional rate payer opposed to the application to extend the CID term can submit a written objection to the Llandudno SRA within 30 days of the conclusion of the AGM.

For further information, documentation and how to register go to [www.llandudno.org.za](http://www.llandudno.org.za) e-mail [sra@llandudno.org.za](mailto:sra@llandudno.org.za) or call 083 309 0468





## KENNISGEWING VAN ALGEMENE JAARVERGADERING (AJV)

Die Llandudno Special Rating Area NPC (CID - afkorting) hou 'n AJV. Alle belanghebbende persone word genooi na 'n oorsig van die jaar se bedrywighede en beplanning vir 2024/25.

**Datum:** 4 Desember 2023

**Tyd:** 19:00 (registrasie vanaf 1800)

**Plek:** Llandudno Primer Skoolsaal Gullyweg Llandudno

Slegs bona fide-lede van die Llandudno Special Ratings Area NPC kan stem by 'n AJV. Alle eienaars van residentsieële eiendom (wat binne die Llandudno Special Rating Area val, kan lede word sonder enige koste daaraan verbonde, maar moet registreer voor 27 November 2023.

'n Spesiale resoluëie sal vereis word vir die wysiging van die nuwe Memorandum van Inkorporasie (MOI) soos beoog in Artikel 16(5)(a) van die Wet op Maatskappye, Wet 71 van 2008.

Enige bykomende belastingbetaler wat gekant is teen die aansoek om die CID-termyn te verleng, kan binne 30 dae na afloop van die algemene jaarvergadering 'n skriftelike beswaar by die Llandudno SRA indien.

Vir meer besonderhede oor registrasie en dokumentasie gaan na [www.llandudno.org.za](http://www.llandudno.org.za), stuur 'n epos aan [sra@llandudno.org.za](mailto:sra@llandudno.org.za) of skakel 083 309 0468.



Notice is hereby given of the Annual General Meeting (AGM) of the Llandudno CID that will take place on 4 December 2023 at 1900 (registration from 1800) at the Llandudno Primary School Hall, Gully Road, Llandudno where the following items will be discussed:

## AGENDA

1. Registration
2. Welcome & Apologies
3. Membership
  - 3.1 Resignations
  - 3.2 New members
4. Quorum to constitute a meeting
5. Previous AGM minutes
  - 5.1 Approval
  - 5.2 Matters arising
6. Chairperson's Report
7. Feedback on operations 2022/23
8. Noting of Audited Financial Statements 2022/23
9. Approval of extension of the 5-year term Business Plan 2024 – 2029 (*includes the approval of the 2024 – 25 Budget and Implementation Plan*)
10. Budget
  - 10.1 Noting of additional surplus funds utilised in 2022/23 (approved by the Board)
  - 10.2 Approval of additional surplus funds utilisation for 2023/24
  - 10.3 Approval of surplus funds utilisation for 2024/25
11. Appointment of a Registered Auditor
12. Confirmation of Company Secretary
13. Election of Board Members
14. Special Resolution: Amendment of the new Memorandum of Incorporation (MOI) as contemplated in Section 16(5)(a) of the Companies Act, Act 71 of 2008.



15. General
16. Q & A
17. Adjournment

**Please note the following:**

**The present Directors of the Llandudno CID and their respective portfolios are:**

Name	Current CID Portfolio
M Loubser	Chair
I Scott	Treasurer
W Corbett	Security
A McNulty	Infrastructure/CocT liaison
J Crowther	Environment/Cleansing
A Jakins	Security/Special Projects
R Curtis	Communication
J Aufrichtig	Special Projects
M Greig	Legal

All stakeholders and interested parties are invited to attend, however, only owners registered as members of the company may vote.

- Per clause 11.9.2 of the Memorandum of Incorporation, no member who is in arrears with payment of the additional rate for more than 60 (sixty) days, shall be entitled to vote at an AGM for so long as s/he is so in arrears except if the member can prove that s/he is in a dispute or has entered into an appropriate payment arrangement with the City or can provide proof of payment.
- Owners wishing to apply for membership should do so via the website or by email. New membership applications should be received by 27 November 2023 to be approved and accepted at a meeting of the Board of directors of the Llandudno NPC prior to the AGM.
- Any member may appoint a Proxy to attend the meeting on his/her behalf. Forms of Proxy may be downloaded from the website or requested by email. The proxy form must be delivered to the offices of the Company no less than 24 hours prior to the advertised time of the start of the meeting, failing which it shall not be deemed to be valid.
- Enquiries should be addressed as far in advance as possible, by email as above or by letter to the registered office of the company. The Annual Financial Statements can be downloaded from the website.
- Clause 12.1.7 of the MOI states "As required by item 5(1)(b) of Schedule 1 to the Act, at least 1/3 (one third) of the directors shall resign every year at the AGM, but shall be eligible for re-election." Therefore, the following Directors: M Loubser and W Corbett will resign. They have made themselves available for re-election as directors
- Forms for nomination of directors may be downloaded from the website or be requested by email. These forms must be delivered to the offices of the Company no less than 7 clear days prior to the advertised time of the start of the meeting, failing which it shall not be deemed to be valid.
- Clause 11.10.2 of the MOI states "For a special resolution to be adopted at a members' meeting, it must be supported by at least 75 % (seventy-five percent) of the members who voted on the resolution, as provided in section 65(7) of the Act."
- **Section 27(2)(b)(iii)(aa) of the CID By-Law states 'any additional rate payer opposed to the application shall submit a written objection to the management body within 30 days of the conclusion of the AGM on forms accompanying the notice or otherwise made available by the management body'.**

The following documentation is available at the AGM and on the Llandudno website at [www.llandudno.org.za](http://www.llandudno.org.za)

- Membership list
- Advertisements, notice to members and CoR 36.2 form
- Minutes of previous AGM
- Agenda
- Audited AFS (Full set)
- Business Plan 2024-2029
- Membership application form
- Nomination as Director form
- Proxy Form
- Draft Proposed MOI



## Minutes of the Annual General Meeting of the Llandudno Special Rating Area NPC held on 4 December 2023 at 19h00 at Llandudno Primary School Hall, Gully Road, Llandudno

1. Registration: The meeting was chaired by M Loubser and facilitated by J Crowther.
2. Welcome & Apologies. Councillor Quintas and Joepie Joubert from the City were welcomed. The chairperson welcomed all present. Apology was tabled from Andrew Mc Nulty.
3. Membership. The chairperson provided an update on the membership status as being 192.
4. Quorum to constitute a meeting. Due to the number of members a quorum is 36 members. The number of persons present including proxies were 40, so the meeting is duly quorated.
5. Previous AGM minutes- these were unanimously approved.
6. Chairman's Report. This was tabled as per the attached power point presentation.
7. Feedback on operations 2022/23- security was presented by Wes Corbett, environment by Jonathan Crowther and infrastructure by Jonathan Crowther on behalf of Andrew McNulty as per the attached power point presentation.
8. Noting of Audited Financial Statements 2022/23. Presented by Ian Scott as per the attached power point presentation. AFS were adopted unanimously
9. Budget
  - 9.1 Noting of additional surplus funds utilised in 2023/24 (approved by the Board)
  - 9.2 Approval of additional surplus funds utilisation for 2023/24
  - 9.3 Approval of surplus funds utilisation for 2024/25
  - 9.4 Approval of budget for period 2023-2024.
10. Approval of the extension of the business plan and budget for 2024-2029. This resolution was adopted unanimously.
11. Appointment of a registered Auditor. This resolution was adopted unanimously.



12. Confirmation of Company Secretary. This resolution was adopted unanimously.
13. Election of Board Members. The rotation of board members was tabled as per the attached power point presentation and approved unanimously.
14. A special resolution was adopted to amend the Memorandum of incorporation, with 4 people opposing it and 36 voting in favour of it.
15. General. There being no further matters to discuss the meeting was adjourned at 21h00.

A handwritten signature in black ink, appearing to read "M Loubser", written over a horizontal line.

Chairperson M Loubser

A handwritten signature in black ink, appearing to read "I Scott", written over a horizontal line.

I Scott Treasurer



The Chairman  
Llandudno SRA

Monday, 06 December 2021

Dear Sir,

As scrutineer appointed for the purpose of the Poll taken at the Annual General Meeting of the Members of the Company held on 6 December 2021, I HEREBY CERTIFY that the result of the Poll is correctly set out as follows:-

Issued share capital: 0

	VOTES FOR	%	VOTES AGAINST	%	VOTES ABSTAIN	VOTES TOTAL	NO VOTES
Ratification of Board Decision ref. Electronic Meeting	103	100,00	0	0,00	2	105	13
Approval of Minutes of the Previous AGM	105	100,00	0	0,00	0	105	13
Adoption of the Audited Financials 2020-2021	100	99,01	1	0,99	4	105	13
Adoption of Base Case Budget FY 2022/2023	93	93,00	7	7,00	5	105	13
Adoption of Implementation Plan 2022-23	95	95,96	4	4,04	6	105	13
Appointment of Auditors	103	100,00	0	0,00	2	105	13
Confirmation of Company Secretary	101	99,02	1	0,98	3	105	13
Election of Board Members	99	100,00	0	0,00	4	103	15
Support for the motion around Party Houses	53	91,38	5	8,62	0	58	54

Yours faithfully,

Lumi Technologies SA

**From:** [Kiki Loubser](#)  
**To:** [Alma Stoffels](#)  
**Cc:** [Nonhlanhla Ngubane](#); [Joepie Joubert](#); [Marsha Van der Poel](#)  
**Subject:** Re: Business Plan 2024-2029 Comments or Objections - Llandudno  
**Date:** Thursday, 08 February 2024 11:07:13

CAUTION: This email originated outside of the City of Cape Town's network. Please do not click on any links or open attachments unless you know and trust the source. STOP. THINK. VERIFY.

Ho we have not received any comments or objections

On 08 Feb 2024, at 08:23, Alma Stoffels <[Alma.Stoffels@capetown.gov.za](mailto:Alma.Stoffels@capetown.gov.za)> wrote:

Good Day Kiki

Trust this mail finds you well.

With reference to Section 27 (2)(b)(iii)(aa) of the City Improvement District By-law, confirm if any written objections have been received by the CIDs management body within 30 days of the conclusion of the AGM?

With reference to Section 27 (2)(b)(iii)(cc) of the City Improvement District By-law, confirm if any written comments have been received by the secretary of the CIDs management body within 30 days of the conclusion of the AGM?

Regards

Alma Stoffels

Senior Professional Officer: CID Compliance, Spatial Planning and Environment  
Tel: 021 400 2097 | Cell: 072 119 6221 | E-mail: [alma.stoffels@capetown.gov.za](mailto:alma.stoffels@capetown.gov.za)  
[CCT Web](#) | [Contacts](#) | [Media](#) | [Report a fault](#) | [e-Services](#)



24 January 2024

## MEMORANDUM

### REQUEST FOR INTERDEPARTMENTAL COMMENT: LLANDUDNO SPECIAL RATING AREA (Llandudno SRA) BUSINESS PLAN

#### SAFETY & SECURITY

##### OPERATIONAL COORDINATION

###### BRANCH: LAW ENFORCEMENT SERVICES

Att:  
Rudolf Wiltshire (Chief)

###### SECTION: AUXILIARY & EXTERNALLY FUNDED PROJECTS

Att:  
Jason Hamilton  
Ian McIntosh  
Ricardo Meyer  
Faldelah Coetzee

##### METROPOLITAN POLICE SERVICES

###### BRANCH: CCTV & RADIO

Att:  
Barry Schuller  
Jean Hesqua (CCTV Cape Town)

#### URBAN WASTE MANAGEMENT

##### WASTE SERVICES

###### BRANCH: CLEANSING

Att:  
Eugene Hlongwane (Manager)  
Mahlatshe Maebana (Area 1)

###### BRANCH: DISPOSAL

Att:  
Margot Ladouce  
Jo-Anne Petersen  
Adiel De Bruyn (Area North)

##### INTEGRATED PLANNING

###### SECTION: EVENTS & PARTNERSHIPS

Att: Priscilla Booysen

###### BRANCH: WASTE MINIMIZATION

###### SECTION: WASTE MARKETS

Att: Alison Evans

###### SECTION: COMMUNITY RECYCLING CENTRES

Att: Lanese Hesselman

#### WATER & SANITATION

##### BULK SERVICES

###### BRANCH: RIVERS, STORMWATER & CATCHMENT MANAGEMENT

Att:

Conrad Fröhse (Manager)  
Jahann Terblanche (Catchments Planning - Region 4)

## URBAN MOBILITY

### ROADS INFRASTRUCTURE MANAGEMENT

#### BRANCH: RIM AREA NORTH

Att:

Johan Snyman  
Jeanine du Preez  
Vincent Harris

### TRANSPORT PLANNING & NETWORK MANAGEMENT

#### BRANCH: TRANSPORT NETWORK FACILITATION AND DEVELOPMENT

Att:

Sean Glass (Manager)  
Garth Elliott (Transport Network Development)  
Niel Bosch (Transport Network Management)  
David Sampson (Transport Network Information)  
Solomzi Mlangaso (Transport Network Safety)  
Bernard Oosthuizen (Transport Network Technology)

## SPATIAL PLANNING & ENVIRONMENT

### ENVIRONMENTAL MANAGEMENT

Att: Lorraine Gerrans

#### BRANCH: ENVIRONMENT & HERITAGE MANAGEMENT

Att:

Demitrios Georgeades (Manager)  
Sonja Warnich-Stemmet (District B&C)

#### SECTION: OUTDOOR SIGNAGE AND HEAD OFFICE

Att: Debbie Evans

### URBAN CATALYTIC INVESTMENTS

Att: Laurel Robertson

### URBAN REGENERATION

#### BRANCH: VIOLENCE PREVENTION THROUGH URBAN UPGRADING

Att:

Alastair Graham  
Monwabisi Baoi (MURP Area North)

#### BRANCH: BIODIVERSITY MANAGEMENT

Att:

Julia Wood (Manager)  
Andre Williams (Operations & Performance)  
Cliff Dorse (Conservation Services)

#### BRANCH: ENVIRONMENTAL PLANNING & SUSTAINABILITY

Att:

Bongani Mnisi (Manager)  
Joanne Jackson (Natural Space Systems{MOSS})  
Bronwen Griffiths (Sustainable Partnerships)

## COMMUNITY SERVICES & HEALTH

### SOCIAL DEVELOPMENT & EARLY CHILDHOOD DEVELOPMENT

#### BRANCH: AREA NORTH SDEC

##### SECTIONS

Att:

Lungelo George (Area North Manager)  
Megan Pangeni (Area North)  
Mandisa Banjwa (Area North)

#### BRANCH: CENTRALIZED OPERATIONS, PROGRAMMES AND PMO

Att: Shiron September

#### BRANCH: ARTS & CULTURE

Att:

Robin Jutzen (Manager)

##### SECTIONS

Louise Ing (Cultural Spaces)  
Nikita Beukes (Partnerships and Promotion)

### RECREATION & PARKS

##### SECTIONS

Att:

Mark Butler (Area North Manager)  
Lulama Futha

#### CITY HEALTH

Att:

Bettie Leedo  
Ian Gildenhuys  
Andile Zimba (Area North Manager)



**ECONOMIC GROWTH**

---

**ENTERPRISE & INVESTMENT****BRANCH: AREA ECONOMIC DEVELOPMENT NORTH**

Att:

Cynthia Jonas

Peter Mogale

**BRANCH: ENTERPRISE DEVELOPMENT**

Att: Michelle Joja-Johannes

**CORPORATE SERVICES**

---

**CITIZEN INTERFACE****BRANCH: REGIONAL AREA NORTH/CENTRAL****SECTIONS**

Att:

Zolile Siswana

Richard White

(Subcouncils Area North)

(Subcouncil 20)

**FUTURE PLANNING AND RESILLIANCE**

---

**RISK AND RESILIENCE**

Att: Tamsin Faragher

Dear Colleagues

The Board of the Llandudno Special Rating Area (LSRA) is in the process of extending the LSRA term for the period 2024-2029.

They obtained overwhelming support from their members at the recent AGM and have now applied for Council to consider extending their term for a further five years. If approved the new five-year term will start on 1 July 2024 and terminate on 30 June 2029.

You are requested to review the attached business plan and provide the CID Branch with any comments that could influence the final business plan before it is submitted to Council for consideration.

Please familiarise yourself with the content of the attached Business Plan (Motivation report, Implementation Plan and Budget) and more specifically with the component that relates to your functional area for possible inclusion in your Directorate/Departmental SDBIPs as it should align with the IDP.

All comments on the Business Plan needs to be submitted to the CID Branch by **09 February 2024**. Your comments will also be included in the report to Council when the application will be considered.

Attached please find the following supporting documentation:

- Business Plan

Kindly furnish us with your comments to the attached proposal of our request and advise of the following:

- any comment on the business plan
- any services affected (kindly indicate on map) any conditions to be imposed

DESTINATION FOR COMMENTS:

[Alma.Stoffels@capetown.gov.za](mailto:Alma.Stoffels@capetown.gov.za)

[Nonhlanla.Ngubane@capetown.gov.za](mailto:Nonhlanla.Ngubane@capetown.gov.za)

**PLEASE NOTE:**

That you are required to furnish us with your comments by latest **Friday, 09 February 2024**. If you do not request an extension to the required response time as well as not provide us with comment by the stipulated date, you will be deemed to have supported the matter.

We try with utmost accuracy to ensure that this memo reaches the responsible person in the service department/directorate. However, if this no longer falls within your ambit of responsibility, please advise so that we can approach the correct official(s).

Yours faithfully



Joepie  
Joubert

Digitally signed by  
Joepie Joubert  
Date: 2024.01.24  
16:32:18 +02'00'

Joepie Joubert  
Manager: City Improvement Districts

Llandudno Special Rating Area (Llandudno SRA)



 <p>CITY OF CAPE TOWN ISIRIKO SASAKAPA STAD KAAPSTAD</p> <p><small>Making progress possible. Together.</small></p>	<p>THIS MAP WAS COMPILED BY:</p> <p><b>CITY MAPS</b></p> <p>Development Information &amp; GIS</p> <p>Contact Information: Tel: +27 21 487 2711 Fax: +27 21 487 2821</p> <p><a href="mailto:admission@capetown.gov.za">admission@capetown.gov.za</a></p> <p>Date: 14th April 2014</p> <p><small>Please Note: Every effort has been made to ensure the accuracy of information in this map at the time of publication. The spatial data portrayed in this map is as current, accurate and complete as provided by the various line departments responsible for the maintenance of these datasets. The City of Cape Town accepts no responsibility for, and will not be liable for, any error or omission contained herein.</small></p>	 <p>0 50 100 Meters</p> <p>1:7 500</p> <p><small>Barometer: International Protection, Control: Mission 119 East, WGS84 Based using the Hartbeespoort datum</small></p>	<p><b>LLANDUDNO</b></p> <p>SRA</p>
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## LLANDUDNO SPECIAL RATING AREA (Llandudno SRA) BUSINESS PLAN COMMENTS

DIRECTORATE	DEPARTMENT/BRANCH/SECTION	RESPONDANT	COMMENTS
URBAN MOBILITY	DEPT: ROADS INFRASTRUCTURE MANAGEMENT BRANCH: RIM AREA NORTH	Jeanine du Preez	- Please see attached legally vetted MOA between Urban Mobility and CIDS as a tool to allow supplementary services with the CID service area. This will be CID specific and a workshop was held with all the respective CIDS. - I suggest they consider the content of the possible RIM interventions for inclusion in their Business Plan.
SPATIAL PLANNING & ENVIRONMENT	DEPT: ENVIRONMENTAL MANAGEMENT BRANCH: ENVIRONMENTAL PLANNING & SUSTAINABILITY SECTION: SUSTAINABLE PARTNERSHIPS	Bronwen Griffiths	- Given the position of this CID the environmental section does make reference to the need for maintaining a relationship with SANParks due to the proximity of Table Mountain National Park. A little additional information about possible means to link or enhance linkages from Llandudno to TMNP would be good to see.
		Shirley Malema	- No comments for this CID. It is quite well written.